RESULTS PRESENTATION RESULTS PRESULTS P

Attijariwafa bank

As of 31 December 2015

**Financial Communication** 

2015



# Agenda

# Overview of the economic environment

IFRS consolidated financial statements as of December 31, 2015

Regulatory ratios as of December 31, 2015

Attijariwafa bank share price performance

#### Macroeconomic environment in Africa in 2015

#### **Real GDP growth in Africa**

	2014	2015 <sup>F</sup>	2016 <sup>F</sup>
Africa	3.9%	4.5%	5.0%
North Africa	1.7%	4.5%	4.4%
West Africa	6.0%	5.0%	6.1%
Central Africa	5.6%	5.5%	5.8%
East Africa	7.1%	5.6%	6.7%
South Africa	2.7%	3.1%	3.5%

#### **African economy**

 Economic growth in Africa: 4.5% in 2015<sup>F</sup> vs. 3.9% in 2014, driven by private consumption and infrastructure investment on the demand side and agriculture, construction and services on the supply side

#### **North Africa**

• GDP growth rate of 4.5% in 2015 vs. 1.7% in 2014

#### WAEMU<sup>(1)</sup>

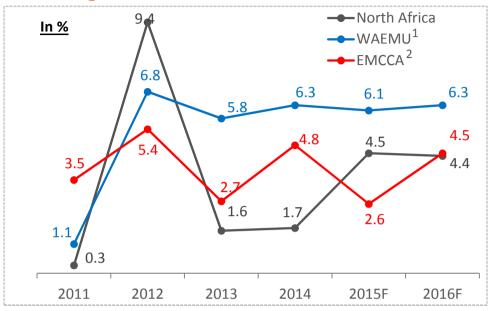
 GDP growth of 6.1% in 2015<sup>F</sup> vs. 6.3% in 2014 and inflation rate of 1.3% in 2015<sup>F</sup> vs. -0.1% in 2014

#### EMCCA<sup>(2)</sup>

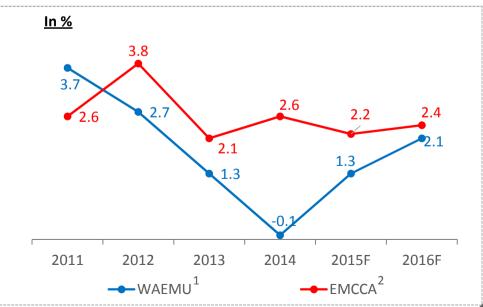
 GDP growth of 2.6% in 2015<sup>F</sup> vs. 4.8% in 2014 and inflation rate of 2.2% in 2015<sup>F</sup> vs. 2.6% en 2014

#### (1) WAEMU: Senegal, Burkina Faso, Mali, Ivory-Coast, Benin, Niger, Togo and Guinea-Bissau.

#### Real GDP growth in North and Sub-Saharan Africa



#### **Inflation rate**



<sup>(2)</sup> EMCCA: Cameroon, Congo, Gabon, Equatorial Guinea, Central African Republic and Chad Source : BAD, FMI

#### Macroeconomic environment in Morocco in 2015

#### Main economic indicators

	2014	2015 <sup>F</sup>	2016 <sup>F</sup>
Real GDP	2.4%	[4.4% ; 5.0%]	[1.3% ; 2.1%]
Agricultural GDP	-2.5%	[13.9%; 14.6%]	[-12.7%;-1.8%]
Non agricultural GDP	3.1%	[1.8%; 3.9%]	[2.2%; 3.5%]
Domestic Consumption	3.2%	3.2%	2.9%
Imports	1.0%	-4.6%	-
Exports*	7.4%	5.9%	-
MLA** Remittances	3.6%	3.0%	-
FDI***	-6.5%	5.8%	-
Inflation	0.4%	1.6%	1.2%
Foreign currency reserves (months of imports)	5.3	6.7	7.0
Budget deficit	-4.9%	-4.3%	-3.5%

#### **Economic growth**

- GDP growth rate of 4.5% in 2015<sup>F</sup> mainly driven by significant increase of cereal harvest (115 million of quintals)
- Slight increase of inflation rate from 0.4% in 2014 to 1.6% in 2015
- Strong improvement of twin deficits:
  - Improvement of budget deficit to -4.3% of GDP in 2015 vs.
     -4.9% in 2014 (-7.3% in 2012)
  - Improvement of **trade balance deficit (MAD-36.8 bn)** thanks to the good performance of export-oriented industries and the decrease of energy products imports;
- Significant increase of foreign currency reserves to reach 6.7 months of imports in 2015

#### **Monetary policy**

- Stable central bank key interest rate at 2.50% (3.00% before September 2014)
- April 2015: evolution of the mix of the Dirham's basket of currencies to 60% Euro and 40% US dollar (80% and 20% previously)
- USD/MAD exchange rate up 9% between 2014 and 2015
- EUR/MAD exchange rate down 2% between 2014 and 2015

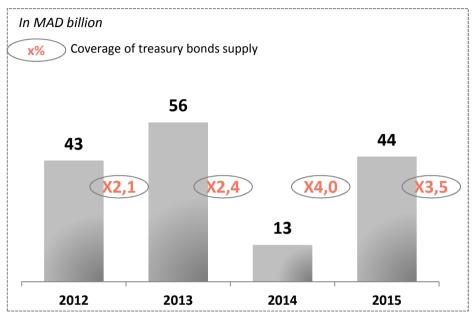
Source: Ministry of Finance, IMF, HCP, BAM, AWB Forecast

<sup>(\*)</sup> Goods and services including Tourism; (\*\*) Moroccan Living Abroad; (\*\*\*) Foreign Direct Investments

#### Macroeconomic environment in Morocco in 2015

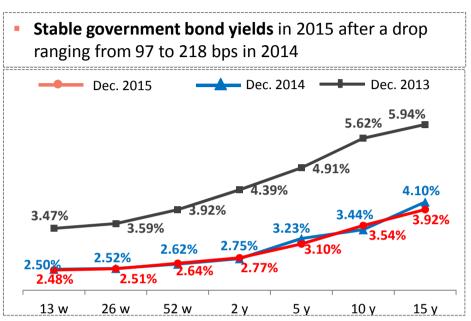
Decrease of government bond yields between 2013 and 2015

#### Net Treasury's debt issuance



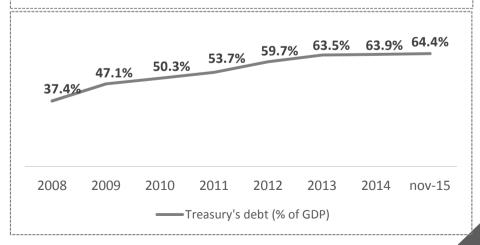
- Decrease of Net Treasury's debt issuance in 2014 and 2015 compared to 2012-2013 as result of the narrowing of budget deficit and the increase of external indebtedness
- Improvement of the overall liquidity of the financial system since 2013 leading to a positive impact on treasury bond's demand (~4x higher than the supply in 2014-2015 vs. ~2x in 2012-2013)

#### Yield curve trend between 2013 et 2015



#### **Government debt (% of GDP)**

 Treasury's debt rose slightly from 63.9% to 64.4% of GDP between 2014 and 2015



#### Moroccan financial market in 2015

#### Financial market trends in 2015

	2013	2014	2015
MASI	-2.6%	5.6%	-7.2%
MADEX	-2.6%	5.7%	-7.5%
Trading volume (MAD bn)	62.1	49.8	52.1
Market Cap. (MAD bn)	451.1	484.5	453.3
Number of listed companies	76	75	75
Liquidity ratio*	13.8%	10.3%	11.5%
P/E	17.7x	17.6x	17.0x
P/B	2.9x	3.7x	3.4x
D/Y	4.7%	3.8%	4.4%
RoE	16.8%	17.9%	13.8%

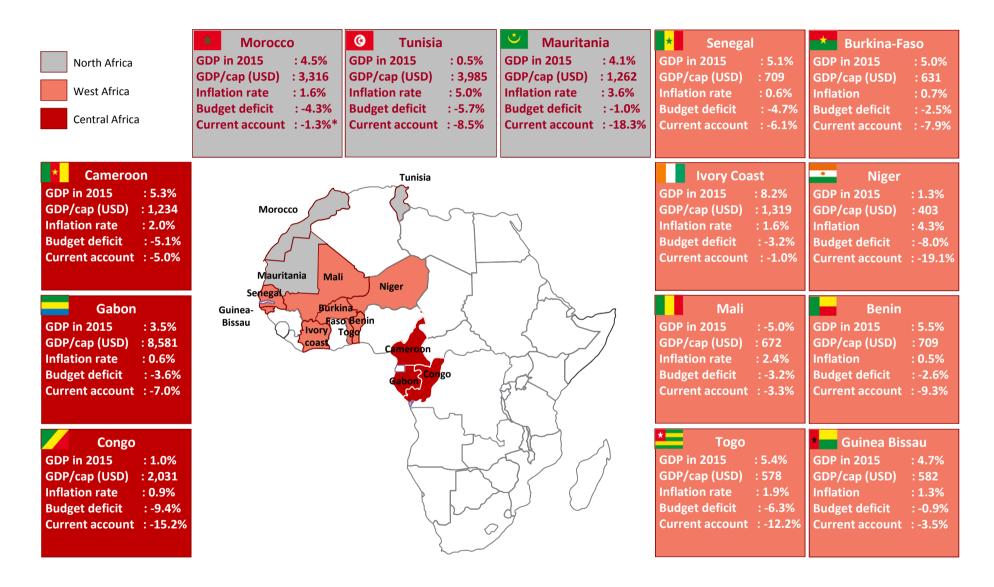
#### Slowdown of stock market activities in 2015

- Downward trend of the market since the 2<sup>nd</sup> quarter of 2015:
  - 7.2% YoY decline of MASI in 2015
  - **6.4%** YoY decrease in market capitalization to **MAD 453.3 bn** between 31-12-14 and 31-12-15
- 4.6% YoY rise in volume of transactions traded on the Casablanca Stock exchange to MAD 52.1 bn

Source: Casablanca Stock Exchange, Attijari Intermédiation

<sup>(\*)</sup> Trading volume / Market capitalization (end of period)

#### Macroeconomic environment in Africa in 2015



NB: Budget and current account deficits are in percentage of GDP  $\,$  in 2015  $\,$ 

(\*) as of September 2015

Sources: FMI (October 2015), Ministries of Finance

#### Macroeconomic environment in 2015

# Tunisia, Senegal and Ivory Coast

#### **Tunisia: main economic indicators**

	2014	2015 <sup>f</sup>	2016 <sup>F</sup>
Real GDP growth	2.3%	0.5%	2.5%
Inflation rate	4.9%	5.0%	4.0%
Budget deficit (% of GDP)	-3.7%	-5.7%	-4.0%

- Slowdown of GDP growth to 0.5% in 2015<sup>F</sup> following a growth of ~2% in 2014 and 2013
- 5.0% inflation rate in 2015<sup>F</sup> (almost the same level than 2014)
- Key interest rate decreased in November 2015 to 4.25% (-25bps) in order to stimulate economic growth
- TND/MAD up 1.48% between Dec.14 and Dec.15 (0.69% in average between 2014 and 2015)

#### Senegal: main economic indicators

	2014	2015 <sup>F</sup>	2016 <sup>F</sup>
Real GDP growth	4.7%	5.1%	5.9%
Inflation rate	-1.1%	0.6%	2.1%
Budget deficit (% of GDP)	-4.9%	-4.7%	-4.2%

- GDP growth of 5.1% in 2015F vs. 4.7% in 2014
- 0.6% of inflation rate in 2015F vs. -1.1% in 2014
- XOF/MAD down 1.70% between Dec.14 and Dec.15 (-2.88% in average between 2014 and 2015)

#### **Ivory Coast: main economic indicators**

	2014	2015 <sup>F</sup>	2016 <sup>F</sup>
Real GDP growth	7.9%	8.2%	7.6%
Inflation rate	0.4%	1.6%	1.5%
Budget deficit (% of GDP)	-2.3%	-3.2%	-3.2%

- High GDP growth of ~8% per year between 2014 and 2016
- Low level of inflation and budget deficit
- XOF/MAD down 1.70% between Dec.14 and Dec.15 (-2.88% in average between 2014 and 2015)

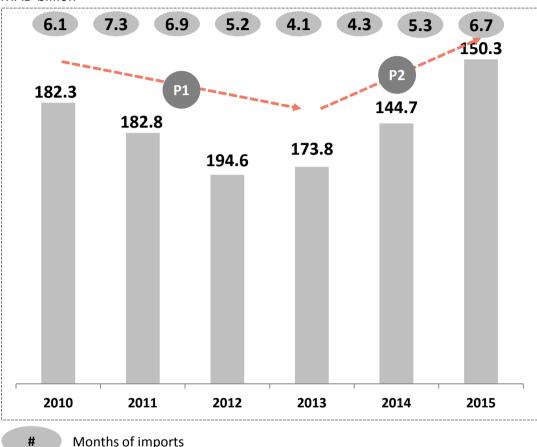
Sources: FMI, Ministries of Finance

## Moroccan banking sector in 2015

Focus on deposits and loans growth between 2010 and 2015

#### Foreign currency reserves trend between 2010 and 2015

MAD billion



K.

- Decrease of foreign currency reserves by MAD 50
   billion between 2010 and 2012
  - Annual deposits growth (3% per year) much lower than loans growth (8% per year) between 2010 and 2012

P2

- Significant improvement of trade and current account deficits between 2012 and 2015
- Improvement of the banking sector's liquidity and higher annual growth of deposits (5% per year) than loans (2% per year)
- Slowdown of loans mainly due to:
  - Deceleration of households and corporate loans demand
  - Slowdown of imports (in terms of value) especially energy (partially financed by banking loans)
  - Subsidies reform (payment delay financed by banking loans)
  - Deleveraging of several corporate including major property developers

# Moroccan banking sector in 2015



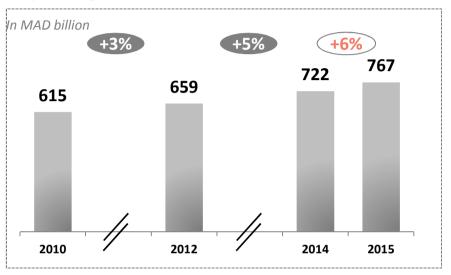
X%

+/-

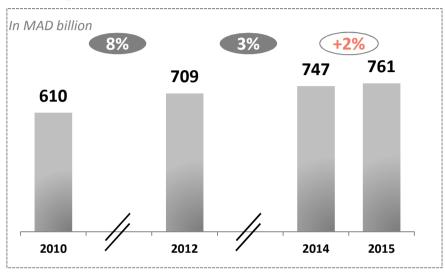
**CAGR** 

Focus on deposits and loans growth between 2010 and 2015

#### Deposits growth between 2010 and 2015



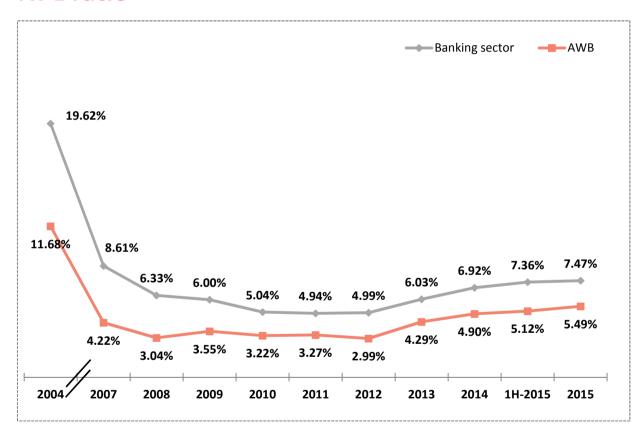
#### Loans growth between 2010 and 2015



- Deposits and loans grew by 6% and 2% respectively in 2015
- Deposits-Loans surplus of MAD5.4 bn as of 31 December 2015 vs. a deficit MAD24 bn in 2014 (Loan-to-Deposit ratio of 100% as of 31 December 2015 vs. 103% in 2014 and 76% in 2006)
- Moroccan banks access to financial markets: 23% increase in subordinated debt outstanding between 2014 and 2015
   (MAD 29.7 billion as of December 2015), and 24% decrease in certificates of deposit outstanding (MAD 41.3 billion as of December 2015)

#### Focus on NPL ratio in Morocco

#### **NPL** ratio



- Deterioration of the banking sector NPL ratio between 2014 and 2015 to 7.47% (+55 bps vs. ~1 point/year between 2012 and 2014)
- Slight improvement since the 4<sup>th</sup> quarter of 2015

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Attijariwafa bank share price performance

# Attijariwafa bank Group key figures in 2015

(in MAD billion)	2015	%	(in MAD billion)	2015	%		2015 %
Baland	resheer.		Re	sults			
Total assets	411	2.3%	NBI	19.0	-2.3%	Employees	<b>17,223</b> employee
Shareholders' equity	41	2.0%	Gross operating income	10.2	-6.9%	Branches	3,534 branch
Total savings*	379	6.2%	Net Income	5.3	3.1%	Covered countries	24 country
- Total loans	253	-0.8%	NIGS	4.5	3.4%	Customers	7.9 million

BMET: -5.5% SFS : +5.2%

IRB : +13.7%

(\*) Deposits+ assets under management + bancassurance assets

Note:

BMET: Banking in Morocco, Europe and Offshore ; IRB: International Retail Banking SFS: Specialized Financial Subsidiaries

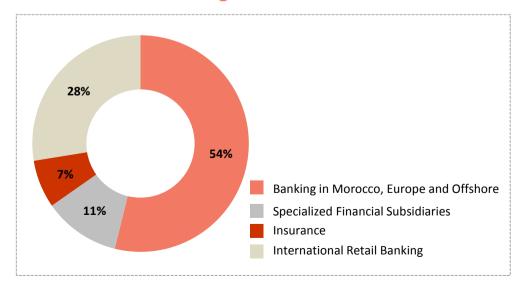
# IFRS consolidated financial statements in 2015

#### **Net banking income**

(in MAD billion)	2015	Weight	
NBI	19.0	100.0%	-2.3%
Net interest income	11.4	60.0%	3.4%
Net fee income	4.0	21.3%	4.3%
Income from market activities	3.1	16.5%	-24.1%
Income from other activities	0.4	2.3%	0.7%

- Decrease of consolidated NBI by 2.3% impacted by nonrecurring Capital Market revenues in 2014 (fall of government bond yields)
- Satisfactory growth of net interest income and net fee income:
  - Net interest income (+3.4%)
  - Net fee income (+4.3%)

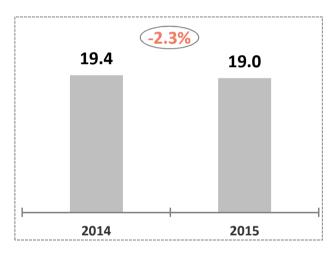
#### **Structure of net banking income**



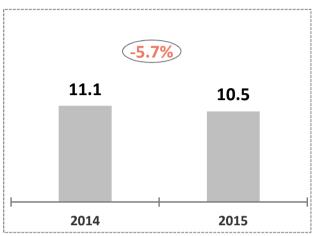
# **Growth of NBI by business lines**

**MAD** billion

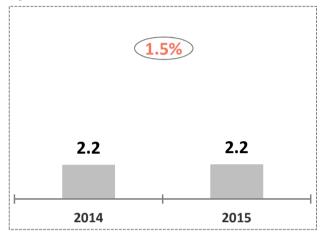
#### **NBI**



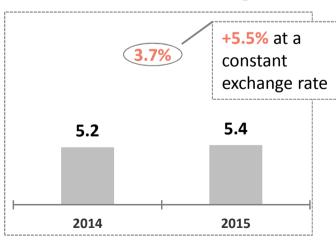
#### **BMET**



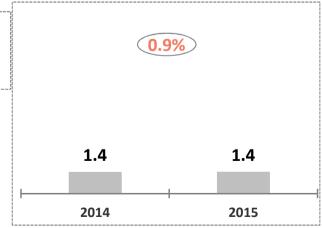
#### **Specialized Financial Subsidiaries**



#### **International Retail Banking**



#### **Insurance**



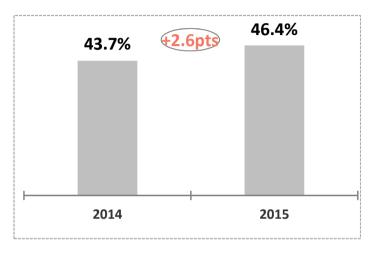
#### **Operating income**

(in MAD billion)	2015	(%)
General operating expenses*	8.8	+3.5%
Gross operating income	10.2	-6.9%
Cost of risk	2.2	-26.9%
Operating income	8.0	+0.8%

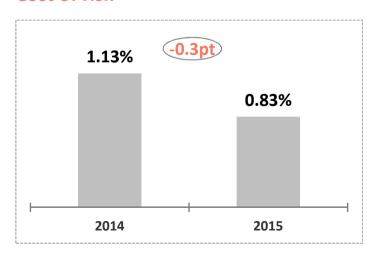
<sup>(\*)</sup> including depreciations, amortizations and provisions

- General operating expenses up 3.5% thanks to continued focus on cost control
- Deterioration of cost-Income ratio mainly explained by 2014 non-recurring capital markets income
- Improvement of cost of risk to 0.83% (-30 bps)
- Significant improvement of coverage ratio
   (71.9% in 2015 vs. 68.5% in 2014 and 64.0% in 2013)

#### **Cost-Income ratio**



#### Cost of risk

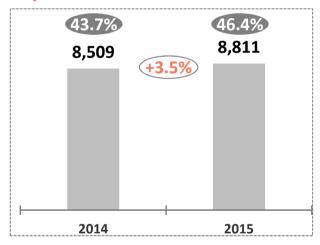


# Growth of expenses by business lines

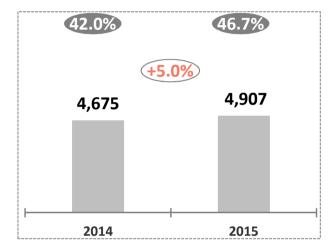


MAD million

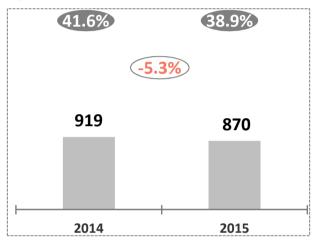
### **Expenses**



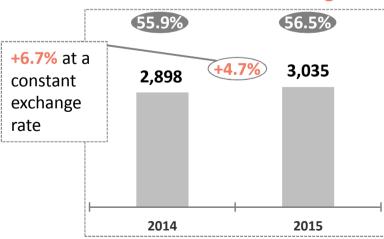
#### **BMET**



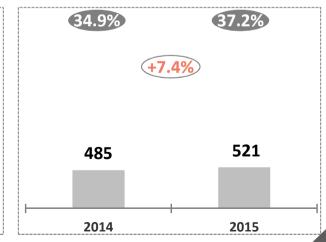
#### **Specialized Financial Subsidiaries**



#### **International Retail Banking**

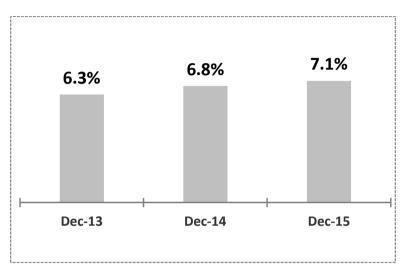


#### **Insurance**

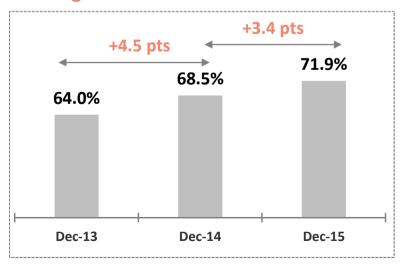


# IFRS consolidated financial statements NPLs, coverage and cost of risk

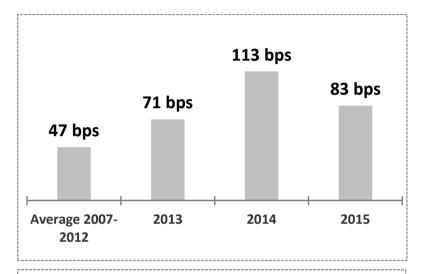
#### **NPL** ratio



#### **Coverage ratio**



#### **Cost of risk**

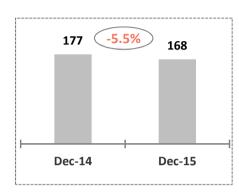


- Proactive, conservative and anticipatory risk management approach:
  - Early identification of risk deterioration and rigorous monitoring of loans/clients with potential weaknesses
  - Proactive and early reduction of exposure to these clients
  - Early provisioning (before potential defaults)

# Growth of customer loans, NPL ratio and coverage ratio by business lines





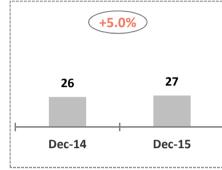


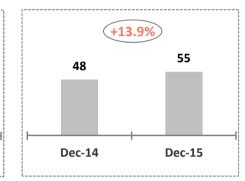
**BMET** 

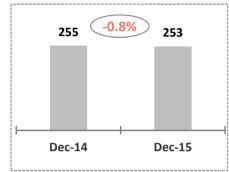






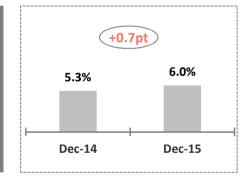


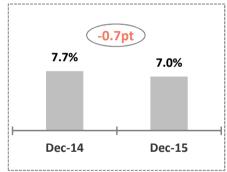


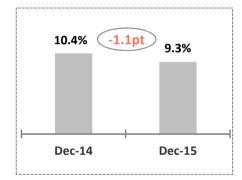


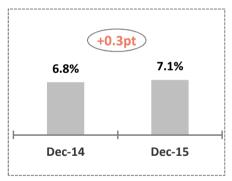
(MAD bn)

NPL ratio

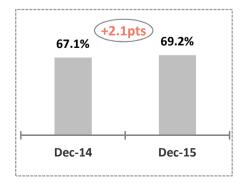


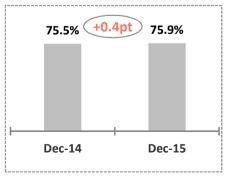


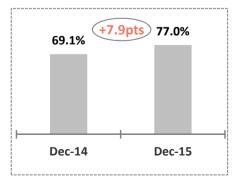


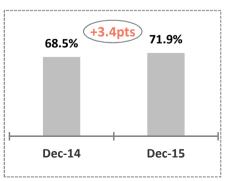


Coverage ratio

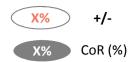






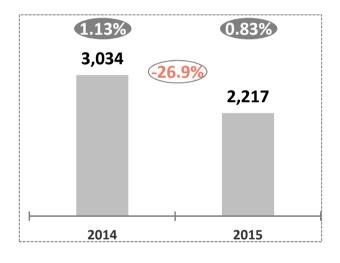


# **Growth of Cost of Risk by business lines**

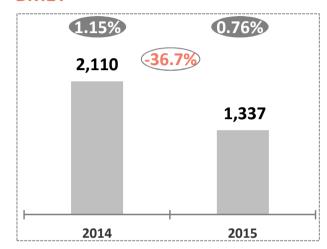


**MAD** million

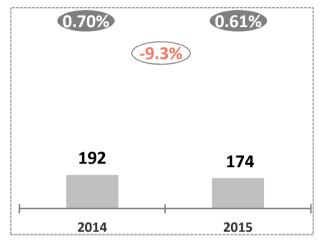
#### **Cost of Risk**



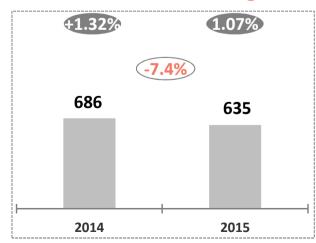
#### **BMET**



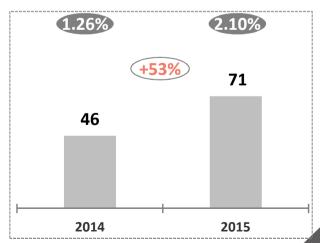
#### **Specialized Financial Subsidiaries**



#### **International Retail Banking**



#### **Insurance**

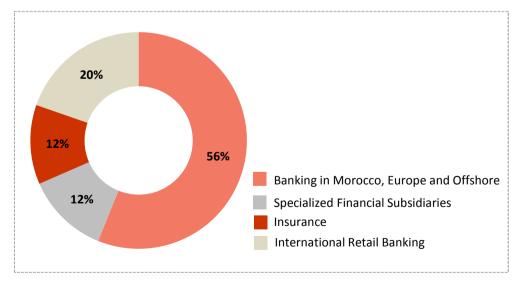


#### IFRS consolidated financial statements in 2015

#### **Net Income Group Share**

(In MAD billion)	2015	(%)
Net Income	5.3	+3.1%
Net Income Group Share	4.5	+3.4%
RoE	14.8%	+0.2 pt
RoA	1.3%	0 pt

#### **Structure of Net Income Group Share**

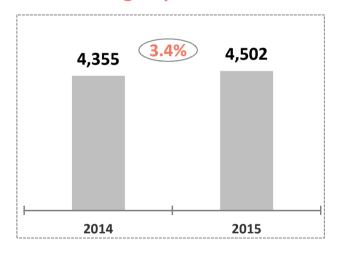


- Net income group share up +3.4%
- Main scope changes:
  - SIB (Ivory Coast): increase of the equity stake held by Attijariwafa bank from 51% to 75%
  - CBAO (Senegal): increase of the equity stake held by Attijariwafa bank from 52% to 83%
- The scope change impacted net income group share by 101 MAD million

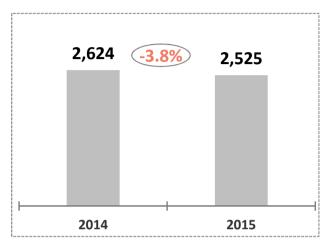
# **Growth of NIGS by business lines**

**MAD** million

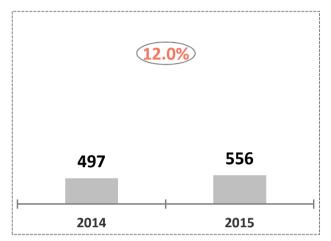
#### Net income group share



#### **BMET**

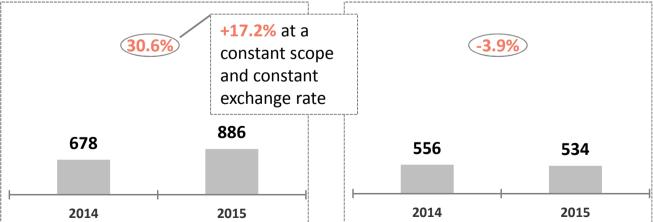


#### **Specialized Financial Subsidiaries**

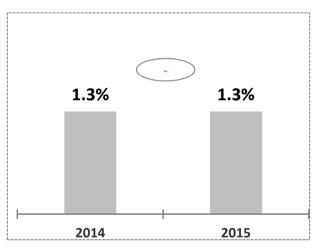


#### **International Retail Banking**

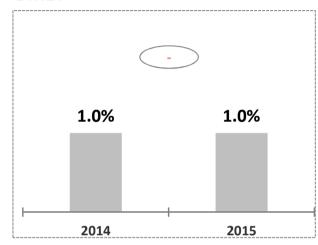
# Insurance



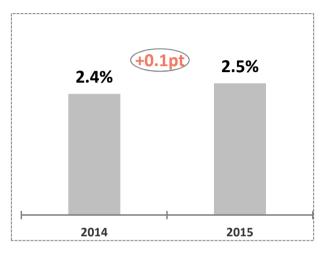
#### **RoA**



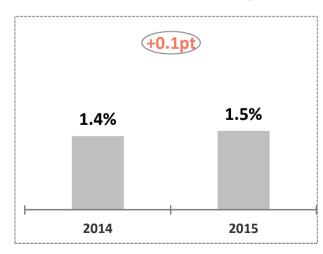
#### **BMET**



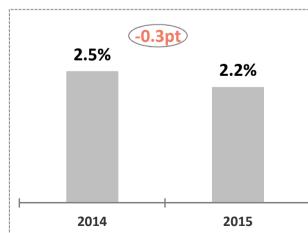
#### **Specialized Financial Subsidiaries**



### **International Retail Banking**



#### Insurance



# Main contributors to net banking income in 2015

in MAD million

Subsidiaries	2015 Contributions	Weight	Growth Rate
Attijariwafa bank (Morocco)	9,732	49.9%	-6.8%
Attijari bank Tunisie (Tunisia)	1,417	7.3%	1.1%
Wafa Assurance (Morocco)	1,400	7.2%	0.9%
Wafasalaf (Morocco)	1,002	5.1%	-2.0%
CBAO (Senegal)	924	4.7%	-0.2%
SIB (Ivory Coast)	724	3.7%	8.6%
SCB (Cameroon)	668	3.4%	1.4%
UGB (Gabon)	607	3.1%	12.4%
Total net banking income before intra-group netting	19,520		
Total net banking income	18,997		-2.3%

# Main contributors to net income group share in 2015

in MAD million

Subsidiaries	2015 contributions	Weight	Growth Rate
Attijariwafa bank (Morocco)	2,436	54.1%	-6.9%
Wafa Assurance (Morocco)	534	11.9%	-3.9%
Attijari bank Tunisie (Tunisia)	279	6.2%	18.6%
Wafasalaf (Morocco)	181	4.0%	3.2%
SIB (Ivory-Coast)	177	3.9%	>100%
Wafacash (Morocco)	121	2.7%	11.9%
CBAO (Senegal)	119	2.6%	>100%
Wafabail (Morocco)	110	2.5%	38.8%
CDC (Congo)	106	2.3%	-13.1%
SCB (Cameroon)	94	2.1%	3.7%
Wafa Immobilier (Morocco)	90	2.0%	6.7%
UGB (Gabon)	71	1.6%	-19.0%
Total net income group share	4,502		3.4%

# Agenda

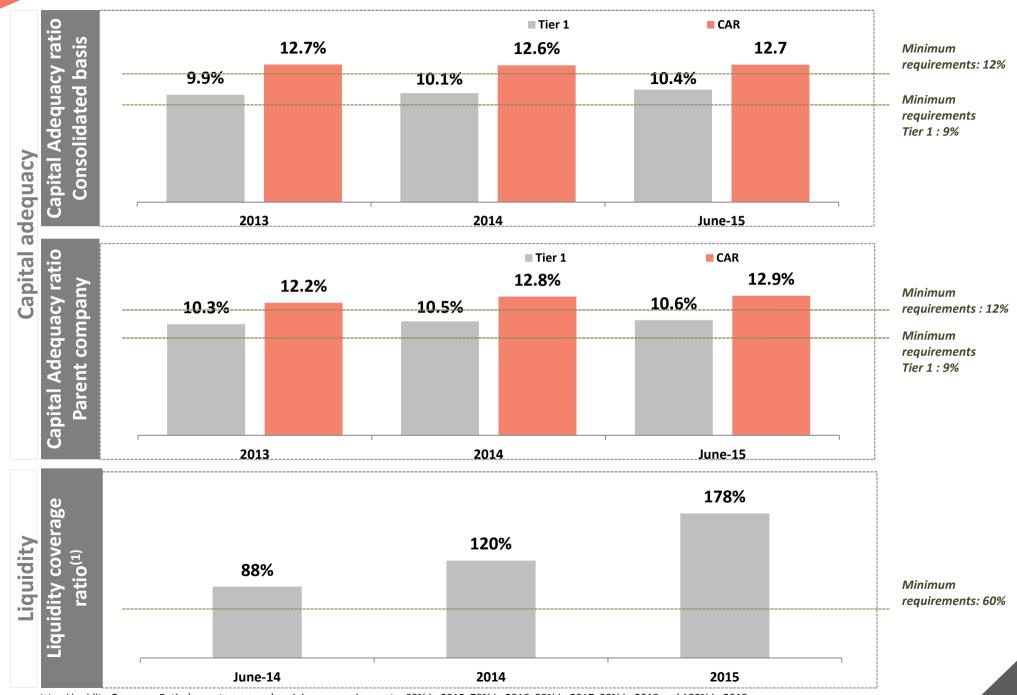
Overview of the economic environment

IFRS consolidated financial statements as of December 31, 2015

Regulatory ratios as of December 31, 2015

Attijariwafa bank share price performance

# **Regulatory ratios in 2015**



# Agenda

Overview of the economic environment

IFRS consolidated financial statements as of December 31, 2015

Regulatory ratios as of December 31, 2015

Attijariwafa bank share price performance

# Attijariwafa bank share price performance

#### Attijariwafa bank vs MASI from 12-31-10 to 02-22-16



- Share price as of 31 December 2015: MAD 337,9
- Share price as of 22 February 2016: 340 DH
- Largest market capitalization in the banking sector and 2<sup>nd</sup> largest in Morocco: MAD 69,2 billion as of February 22, 2016
- Attijariwafa bank shares down
   -1,8% in 2015 vs. -2,7% for the banking sector and -7,2% pour for the MASI

AWB share price outperformed MASI by 11 points between 12-31-2010 et 02-22-16

# **Attijariwafa bank market indicators**

Attijariwafa bank	12/31/2013	12/31/2014	12/31/2015
Share price	305	344	338
Year High	345	349	345
Year Low	300	303.3	325
P/B	1.87x	1.97x	1.86
P/E (*)	14.99x	16.08x	15.28
DY	3.11%	2.91%	3.26%
Number of shares	203,527,226	203,527,226	203,527,226
Market capitalization(**)	62,076	70,013	68,772

(\*\*) in MAD million

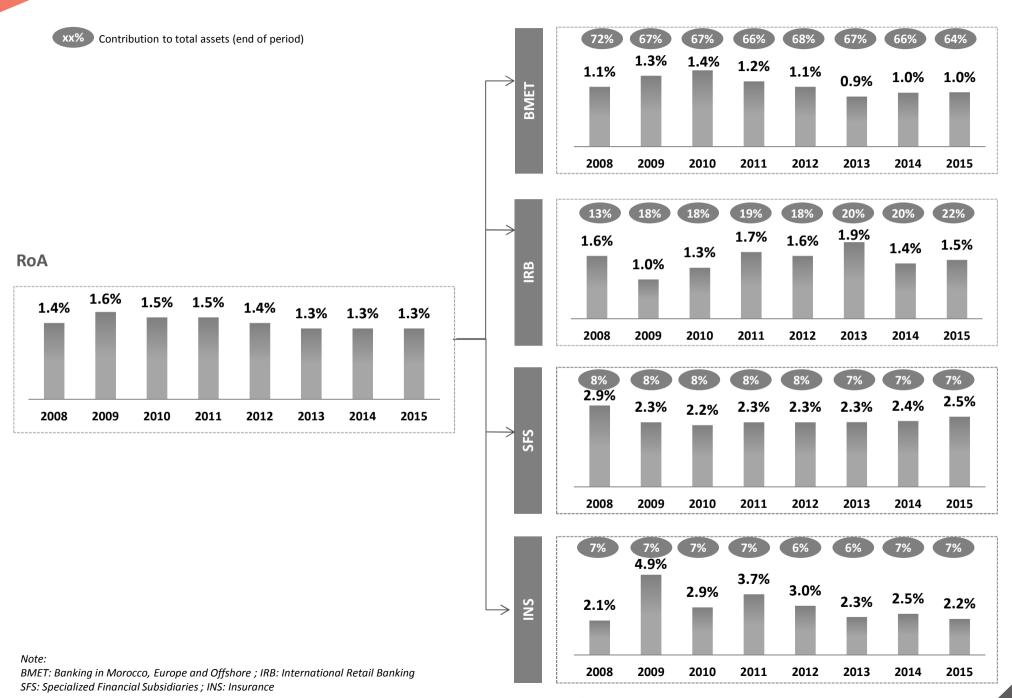
- Attijariwafa bank trades at a favorable P/E ratio compared to Moroccan peers :
  - P/E as of 31 December 2015 of 15.28x versus an average of 17.44x for the sector

<sup>(\*)</sup> The P/E and P/B multiples are calculated based on net income group share (annualized) and shareholders' equity

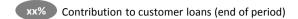
P/E = Share price/EPS for the current year; P/B = Share price/Consolidated shareholders' equity per share; DY = Dividend/Share price

# Back up

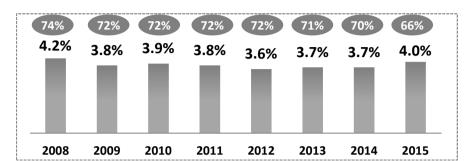
# RoA by business line between 2008 and 2015



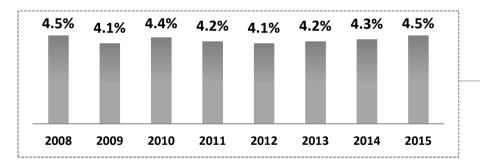
## Net interest margin by business line between 2008 and 2015

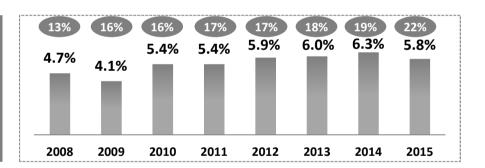




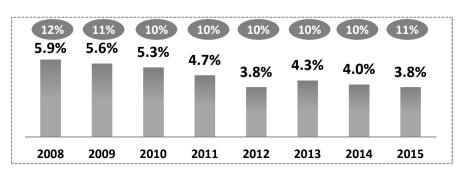


Net interest margin/ customer loans (end of period)









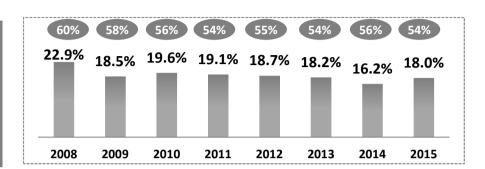
Note:

BMET: Banking in Morocco, Europe and Offshore ; IRB: International Retail Banking SFS: Specialized Financial Subsidiaries

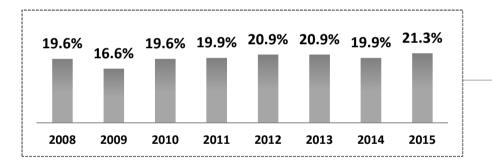
## Net fee income by business line between 2008 and 2015

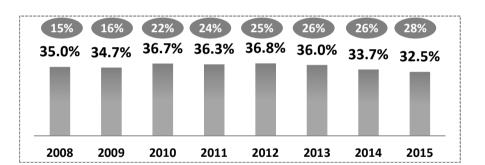
xx% Contribution to net banking income

BMET

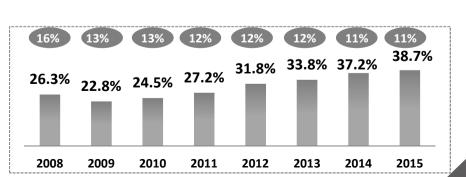


#### Net fee income/ Net banking income





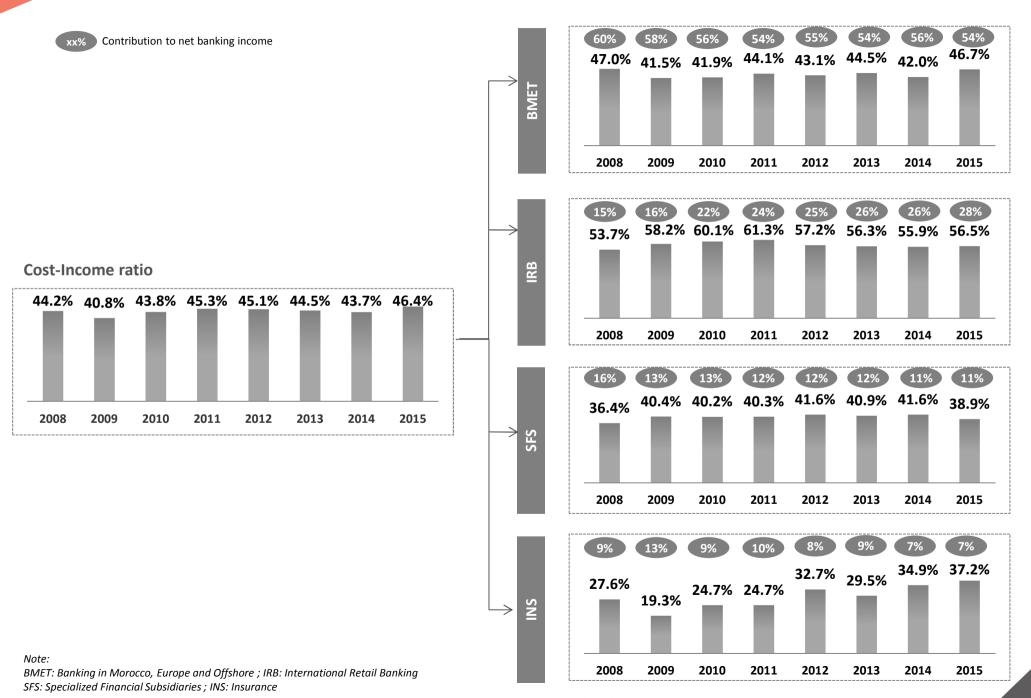
SFS



Note:

BMET: Banking in Morocco, Europe and Offshore ; IRB: International Retail Banking SFS: Specialized Financial Subsidiaries

# Cost-Income ratio by business line Between 2008 and 2015



# Cost of risk by business line between 2008 and 2015

