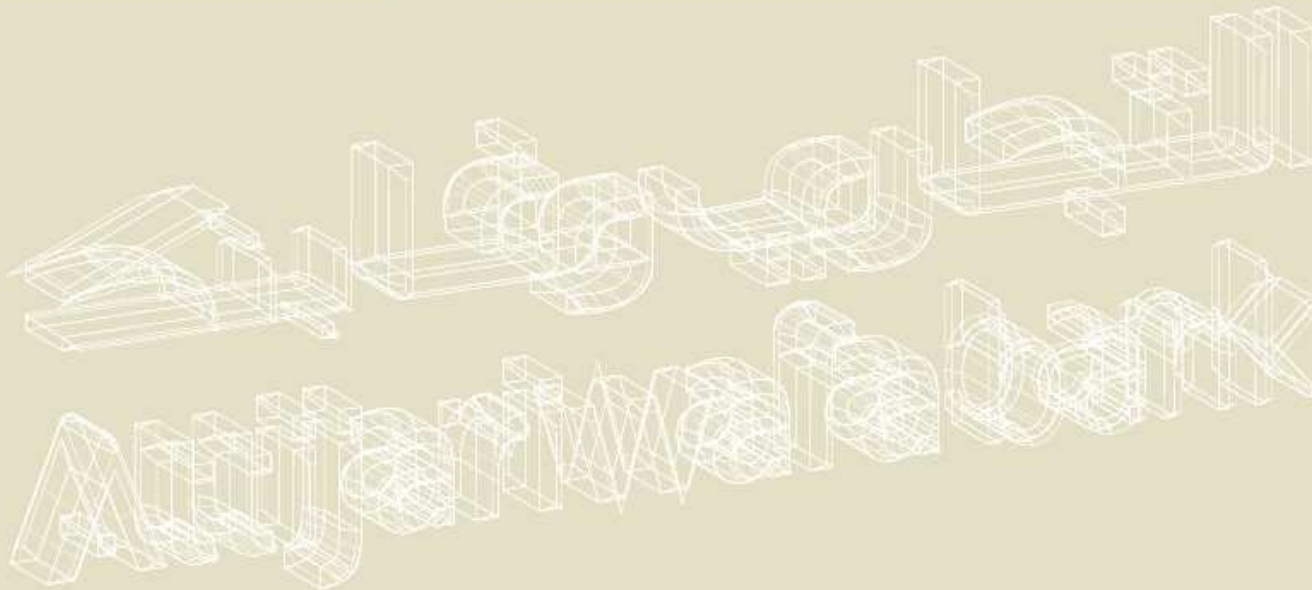
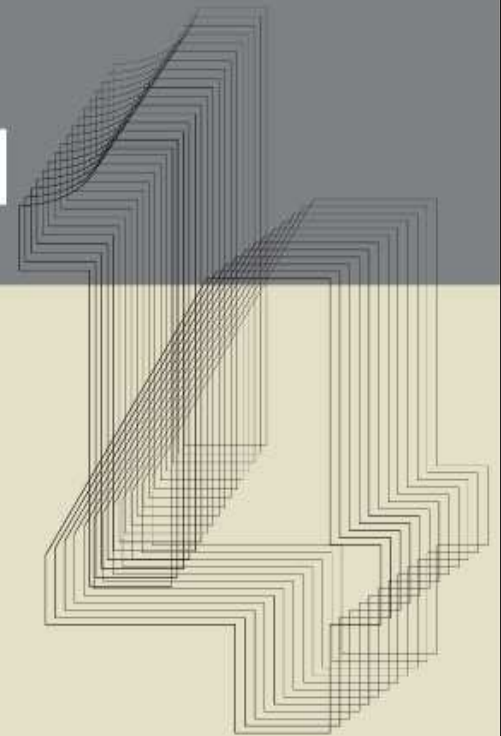




التجاري وفا بنك  
Attijariwafa bank

# RESULTS PRESENTATION

As of 31 December | 14 |



# Agenda

## **Overview of the economic environment**

IFRS consolidated financial statements as of December 31, 2014

Analysis of the main contributors

Attijariwafa bank share price performance

# Macro-economic environment in 2014

## Africa

### Real GDP growth

	2013	2014 <sup>E</sup>	2015 <sup>F</sup>
<b>Africa</b>	<b>3.9%</b>	<b>4.8%</b>	<b>4.8%</b>
<b>North Africa</b>	<b>1.9%</b>	<b>3.1%</b>	<b>5.5%</b>
<b>West Africa</b>	<b>6.7%</b>	<b>7.2%</b>	<b>7.1%</b>
WAEMU <sup>1</sup>	5.7%	6.6%	6.2%
<b>Central Africa</b>	<b>3.7%</b>	<b>6.2%</b>	<b>5.7%</b>
EMCCA <sup>2</sup>	2.8%	4.9%	4.3%
<b>East Africa</b>	<b>6.2%</b>	<b>6.0%</b>	<b>6.2%</b>
<b>South Africa</b>	<b>3.0%</b>	<b>4.0%</b>	<b>4.4%</b>

### Economic trends in Africa

**Economic growth in Africa** : 4.8% in 2014<sup>E</sup> vs. 3.9% in 2013, driven by domestic demand, infrastructure and regional trade

#### North Africa:

- GDP growth rate of **3.1%** in 2014<sup>E</sup> vs. **1.9%** in 2013
  - Morocco: **2.6%** in 2014 vs. **4.4%** in 2013
  - Tunisia: **2.4%** in 2014 vs. **2.3%** in 2013
- Positive outlook in 2005:
  - North Africa: 5.5%
  - Morocco: 4.8%
  - Tunisia: 3.7%

#### WAEMU<sup>(1)</sup>:

- **GDP growth rate** of 6.6% in 2014<sup>E</sup> vs. 5.7% in 2013
- **Inflation rate** at 0.6% in 2014<sup>E</sup> vs. 1.3% in 2013

#### EMCCA<sup>(2)</sup> :

- **GDP growth** of 4.9% in 2014<sup>E</sup> vs. 2.8% in 2013
- **Inflation rate** of 3.4% in 2014<sup>E</sup> vs. 2.1% in 2013

Source BAD, FMI, Haut Commissariat au Plan (HCP)

(1) WAEMU: Senegal, Burkina Faso, Mali, Ivory-Coast, Benin, Niger, Togo and Guinea-Bissau,

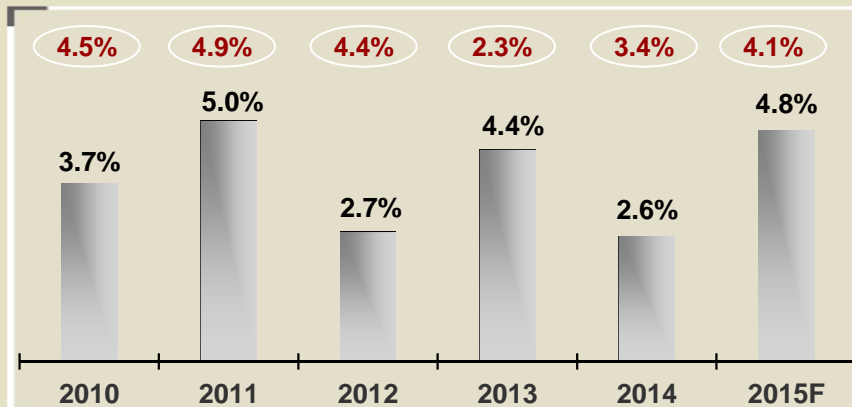
(2) EMCCA: Cameroon, Congo, Gabon, Equatorial Guinea, Central African Republic and Chad

# Macro-economic environment in 2014 Morocco (1/2)

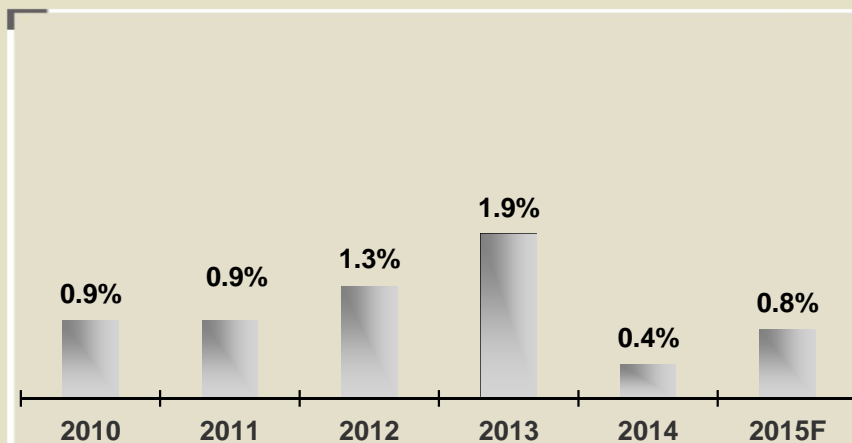
X%

Non agricultural  
GDP growth rate

## Real GDP growth



## Inflation



## Economic growth

- GDP growth of 2.6% in 2014<sup>F</sup> :
  - Improvement of **non agricultural activity** (3.4% in 2014 vs 2.3% in 2013) and positive 2015 outlook (4.1%)
  - **Agricultural GDP growth rate of -1.7%** due to a lower **cereal harvest** (68 million quintals in 2014) compared to 2013 (97 million quintals)
  - **Growth of Moroccan domestic consumption slowing down** from 3.7% in 2013 to +3.0% in 2014
  - **Increase of external demand to Morocco growth rate** (+3.5% in 2014 vs. +0.8% in 2013) due to the rebound of European economy (especially France and Spain)

## Inflation & Monetary policy

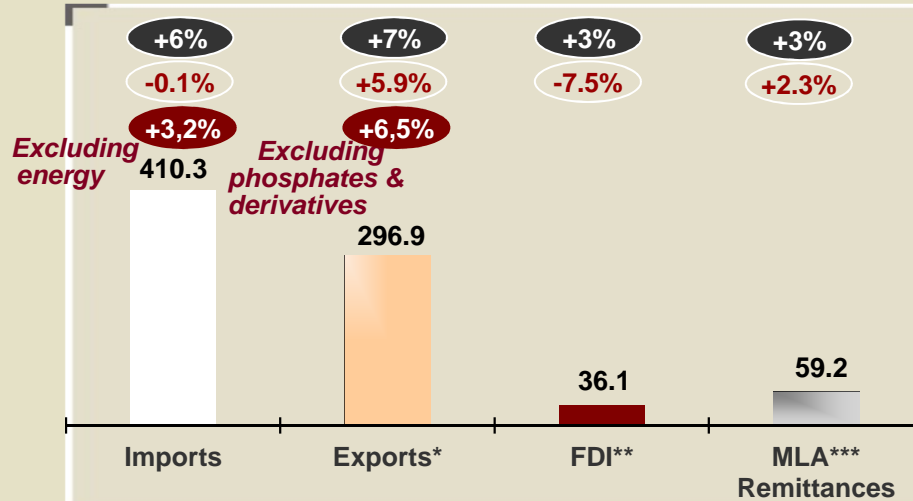
- Decrease of central bank **key interest rate** from **3.00%** to **2.75%** (September 2014) and then to **2.50%** (December 2014)
- Lower **Inflation rate** to **0.4%** in 2014<sup>F</sup> despite subsidies cuts and recent increase in the minimum wage (up 5% in July 2014) mainly driven by imported deflation from Euro zone

# Macro- economic environment in 2014 Morocco (2/2)

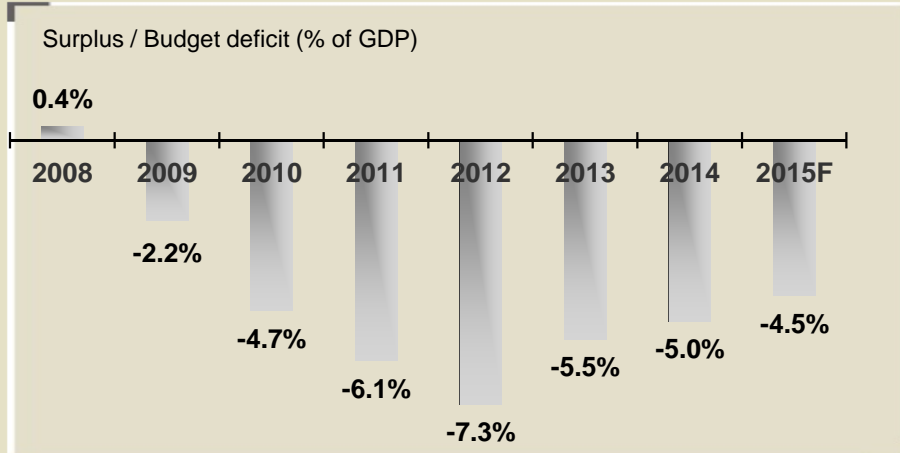
X% CAGR 09/14

X% Growth rate  
13/14

## Trends in Balance of payments' main components (MAD billion)



## Public Finance



Source: Ministry of Finance, HCP, Exchange Control Office  
(\* including tourism, (\*\* Foreign Direct Investment; (\*\*\*) Moroccan Living Abroad)

## Balance of payments

- **Significant improvement of Trade balance deficit** (goods and services: G&S) to MAD 113.4 billion (MAD -17.2 billion compared to 2013). Exports G&S grew by 5.9% YoY, however, Imports G&S remained stable (-0.1%)
- Favorable trends excluding energy and phosphates:
  - Imports excluding energy **increased by 3.2%**
  - Exports excluding phosphates and derivatives **rose by 6.5%** thanks to the Global Trades of Morocco e.g.: Automotive (+26.5%), Electronic (+26.2%) and the recovery of Textile (+3.9%)
- **MLA remittances** grew by 2.3% to **MAD 59.2 billion**
- **Foreign Direct Investment** declined by 7.5% to **MAD 36.1 billion** (due to non recurring M&A deals in 2013)

## Public Finance

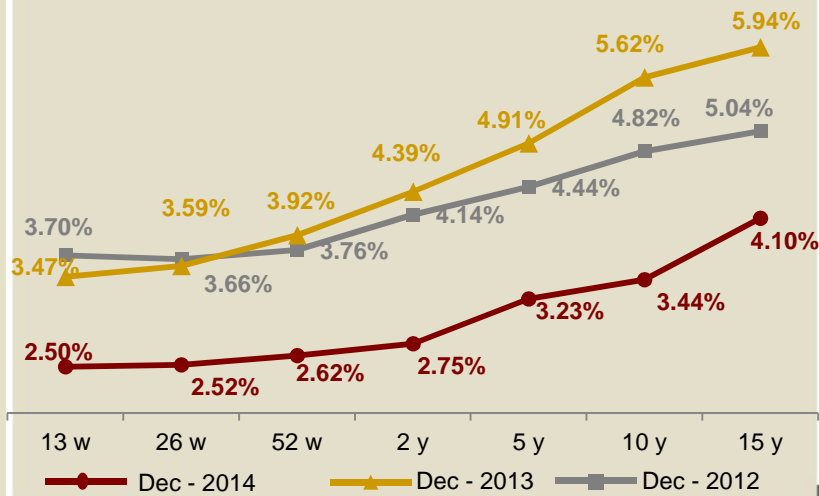
- **Budget deficit** at 5.0% of GDP in 2014 (vs 5.5% in 2013):
  - Payroll increased by 2.6% to **MAD 101.6 billion** between 2013 and 2014
  - Decrease of subsidies expenses to **MAD 37.2 billion** in 2014 (-24.7% compared to 2013) as result of a large subsidies reform

# Moroccan financial market (1/2)

X% CAGR  
X% Growth rate

## Financial market trends 2014

### Yield curve trend between 2012 and 2014



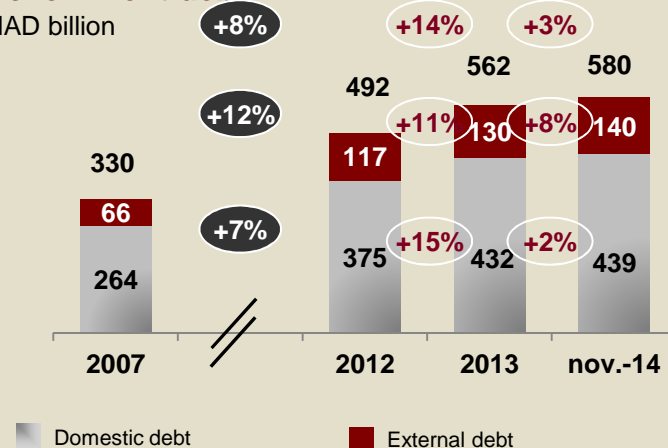
### Sharp Movements in Yield Curve

▪ Significant decrease of government bond yields in 2014:

- 52w: -130 pbs
- 2y: -164pbs
- 5y: -168 pbs
- 10y: -218 pbs

### Government debt

MAD billion



### Growing Government debt

- Treasury's debt rose by **3% Ytd** to **MAD 580 billion** as of **November 2014 (~65% of GDP)**
- Issuance of **Euro 1 billion** bond in June 2014 after **USD 750 million** bond in May 2013 and **USD 1.5 billion** bond issued in December 2012

# Moroccan financial market (2/2)

X% CAGR  
X% Growth rate

## Financial market trends in 2014

### Stock market: Capitalization and volume

MAD billion

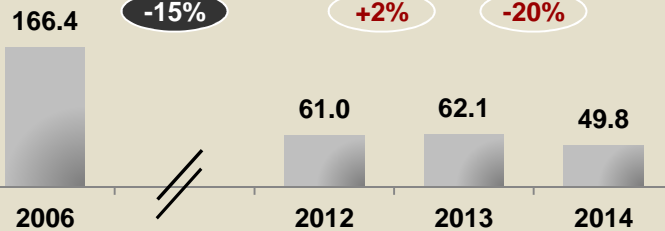
Trading volume / Market cap

40% 14% 14% 10%

Market capitalisation

417 445 451 484

Trading volumes



Trading volume  
Market capitalization (end of period)

X% Trading volume / Market capitalisation (end of period)

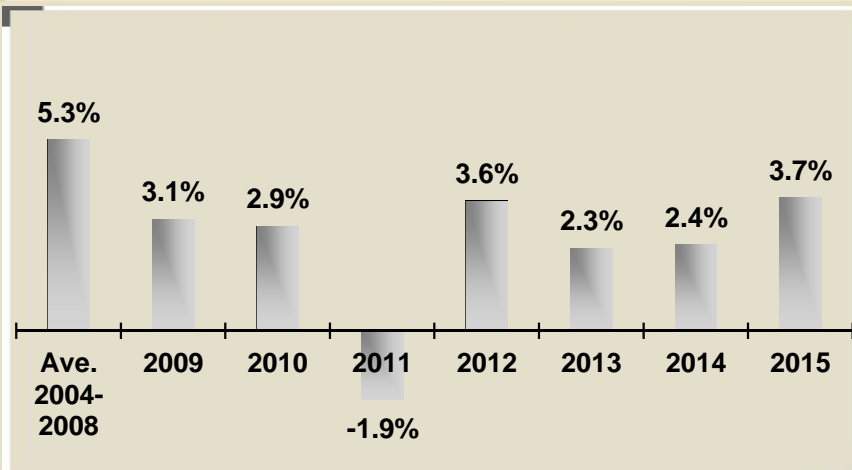
Trading volumes down in 2014 from an already low base:

- 20% YoY decline in volume of transactions traded on the Casablanca Stock Exchange to **MAD 49.8 billion** in 2014
- **Moroccan All Shares Index (MASI)** rose by **5.6% YoY** in 2014
- 7.4% YoY improvement in market capitalization to **MAD 484 billion** as of **31 December 2014**

# Macro-economic environment in 2014

## Tunisia - Senegal

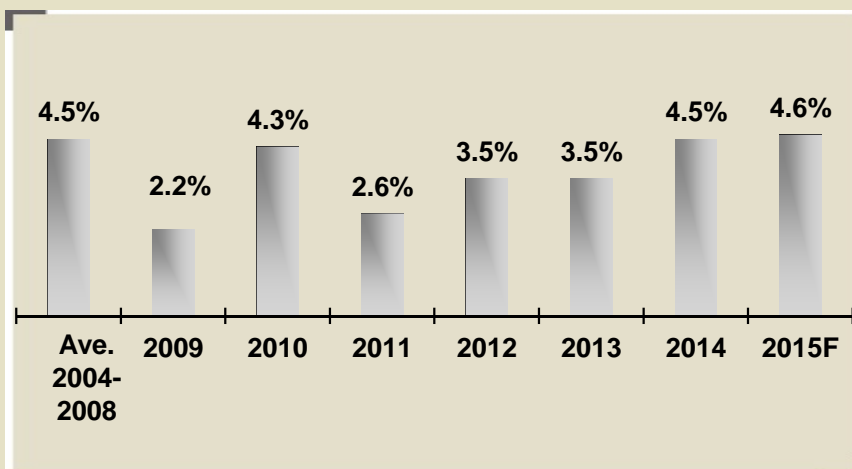
### Tunisia: Real GDP growth



### Tunisia

- **GDP growth of 2.4%** in 2014<sup>F</sup> following a growth of 2.3% in 2013 (+3.6% en 2012)
- **5.7% inflation** in 2014<sup>F</sup> lower than 2013 (6.1%)
- The average key interest rate stood at **4.8%** in 2014 vs. **4.5%** in 2013
- Depreciation of TND/MAD by **4,3%** between 2013 and 2014

### Senegal: Real GDP growth



### Senegal

- **GDP growth of 4.5%** in 2014<sup>F</sup> vs. **3.5%** in 2013 and in 2012
- **-0.5%** of inflation in 2014<sup>F</sup> vs. **0.7%** in 2013 (2.1% in 2012)

Source : IMF



# Moroccan banking sector

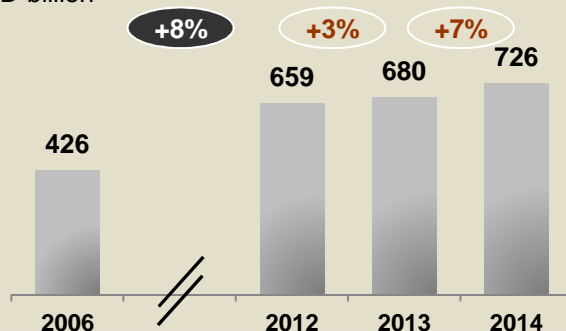
X% CAGR

X% +/-

## Banking sector growth as of December, 2014

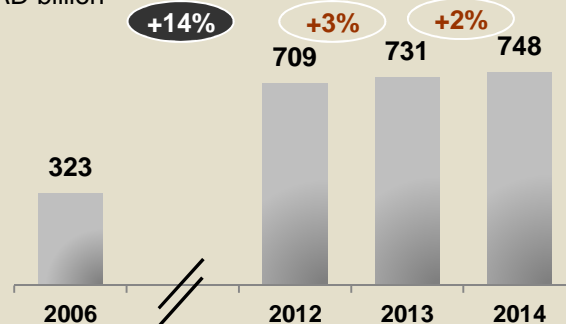
### Trend in customer deposits

in MAD billion



### Trend in customer loans

in MAD billion



- **Deposits YoY growth** of **+7%** compared to **+3%** between 2012 and 2013
- **Slow-down in loans growth** (**+2%** between 2014 and 2013 vs. **+3%** between 2012 and 2013 and **+14%** p.y. between 2006 and 2012):
  - Deposits-Loans deficit of **MAD 22 billion** as of December 2014 vs **MAD 51 billion** in December 2013 and a surplus of **MAD 103 billion** in 2006
  - **Loan-to-Deposit ratio of 103%** as of December 2014 (**108%** in 2013 and **76%** in 2006)
- **Moroccan banks access to financial markets:** 10% increase in **subordinated debt** outstanding between 2013 and 2014 (**MAD 25.1 billion** as of December 2014), and **7% decrease** in **certificates of deposit** outstanding (**MAD 54.6 billion** as of December 2014)
- Main regulatory evolutions:
  - Ongoing transition to **Basel 2 advanced approach for RWA**
  - Compliance with **Basel 3 rules** regarding regulatory capital and capital adequacy ratio (**from June 2014 with full implementation in 2019**)
    - Minimum requirements : CET1=8%; CET1+AT1=9%; CAR=12% (instead of core Tier 1=9% and CAR=12% previously)
    - Main impacts on regulatory capital: page 32
  - **Compliance with Basel 3 rules regarding liquidity (LCR\*)** with minimum currently at 60%
- **A new banking law** approved by the parliament in November 2014 **will strengthen the regulatory, supervisory and macro prudential frameworks** and provide the framework for the **development of Islamic finance**

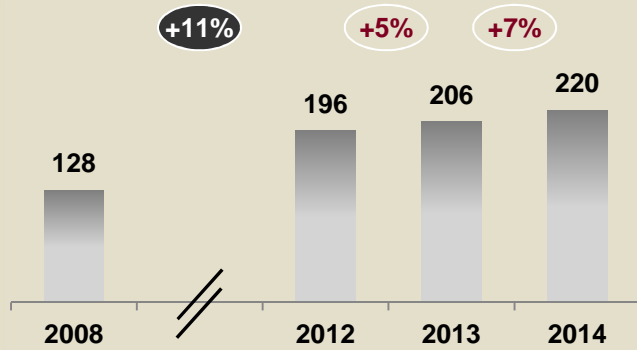
(\*) Liquidity Coverage Ratio ; minimum requirements: 60% in 2015, 70% in 2016, 80% in 2017, 90% in 2018 and 100% in 2019

- ▲ AWB market shares in Morocco
- YoY growth
- X%** CAGR
- X% +/-

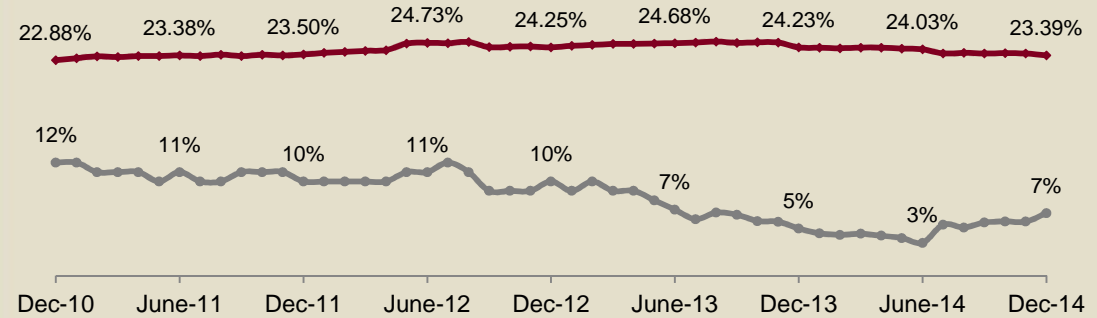
# Moroccan banking sector

## Focus on loans growth between 2008 and 2014

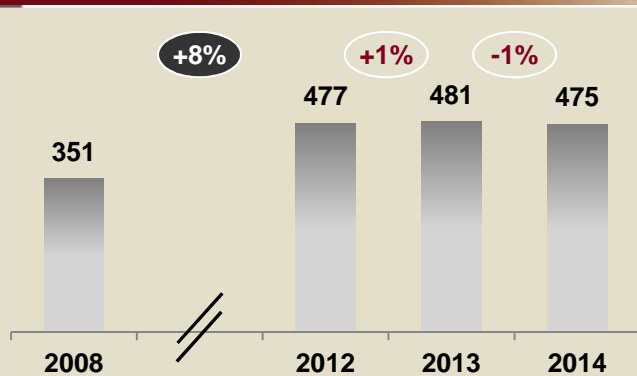
### Retail loans<sup>(1)</sup> (MAD billion)



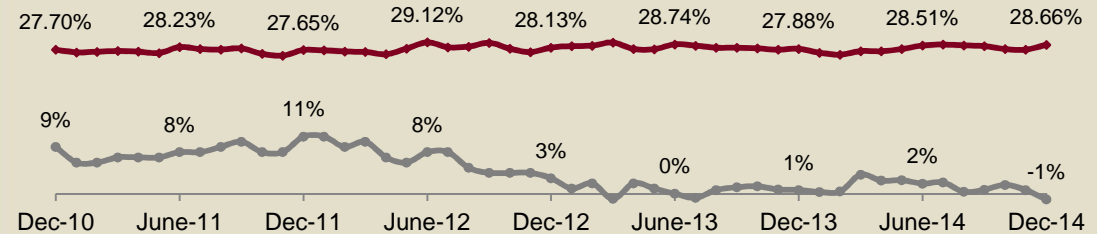
### Retail loans: YoY growth



### Corporate loans<sup>(2)</sup> (MAD billion)



### Corporate loans : YoY growth

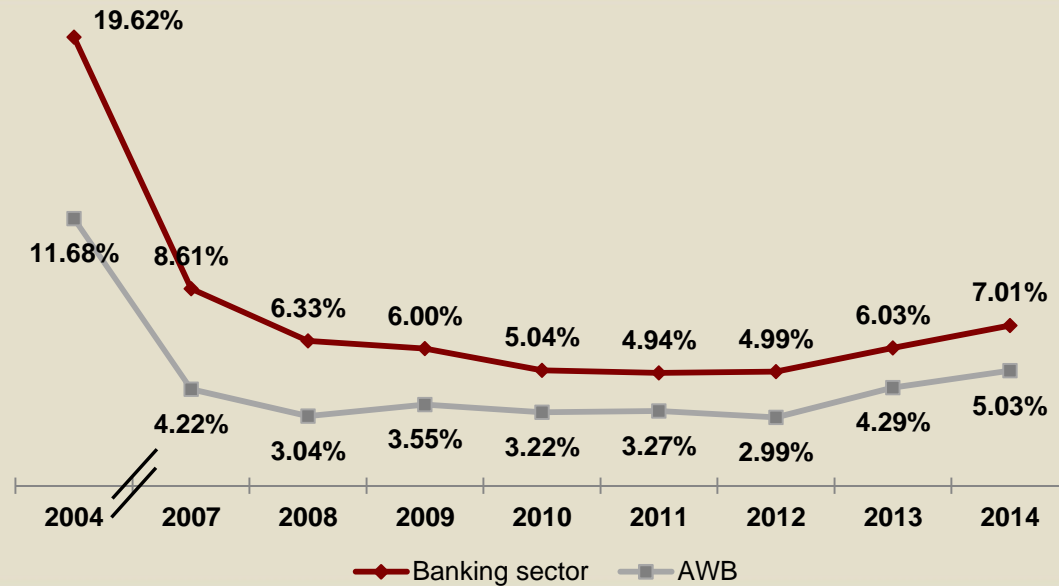


(1) Mortgage loans+ consumer loans

(2) Loans to financial institutions + equipment and investment loans + property development loans + short-term and treasury loans + other loans

# Focus on NPL ratio in Morocco

## NPL ratio



- **Decrease** of the NPL ratio in Morocco from **19.62%** in 2004 to **4.99%** in 2012 thanks to a **strong growth of loans and a healthy economic activity**
- **Deterioration** of NPL ratio in December 2013 reaching **7.01% in December 2014** (+98 bps compared to December 2013)

# Agenda













Overview of the economic environment

**IFRS consolidated financial statements as of December 31, 2014**

Analysis of the main contributors

Attijariwafa bank share price performance

# Attijariwafa bank Group key figures as of December 31, 2014

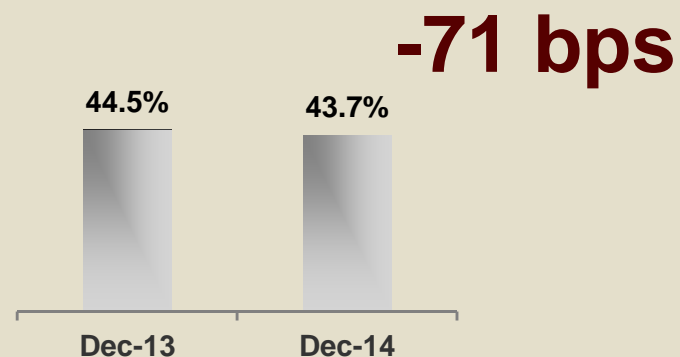
<p><b>Total assets:</b> MAD 401.8 bn</p>  <p><b>+4.2%</b></p>	<p><b>NBI:</b> MAD 19.4 bn</p>  <p><b>+8.8%</b></p>	<p><b>16,716 employees</b></p>  <p><b>+3.9%</b> +635 employees</p>
<p><b>Total savings*:</b> MAD 356.8 bn</p>  <p><b>+13.0%</b> Deposits : +8.5%</p>	<p><b>Gross operating income:</b> MAD 10.9 bn</p>  <p><b>+10.2%</b></p>	<p><b>3,331 branches</b></p>  <p><b>+4.2%</b> +134 branches</p>
<p><b>Total loans:</b> MAD 255.1 bn</p>  <p><b>+1.7%</b></p>	<p><b>Net consolidated income:</b> MAD 5.1 bn</p>  <p><b>+1.5%</b></p>	<p><b>Number of countries covered</b></p>  <p><b>23</b></p>
<p><b>Consolidated shareholders' equity :</b> MAD 40.4 bn</p>  <p><b>+6.5%</b></p>	<p><b>Net income group share:</b> MAD 4.4 bn</p>  <p><b>+5.2%</b></p>	<p><b>Number of customers</b></p>  <p><b>7.4 million</b> +0.54 million</p>

(\*) Deposits+ assets under management + bancassurance assets

## IFRS consolidated financial statements as of December 31, 2014

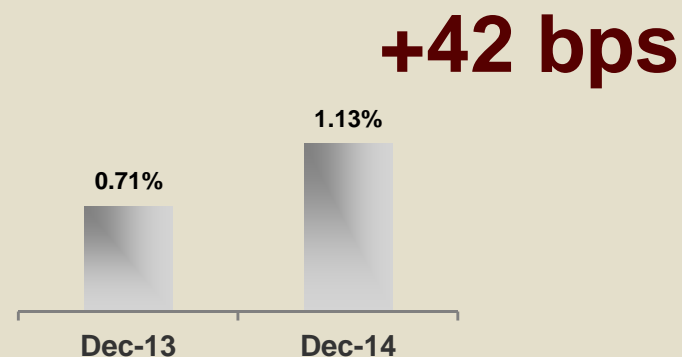
### Lower cost-income ratio and higher cost of risk

#### Cost-Income ratio



- **Improvement in cost-income ratio** despite the various investment and development programs

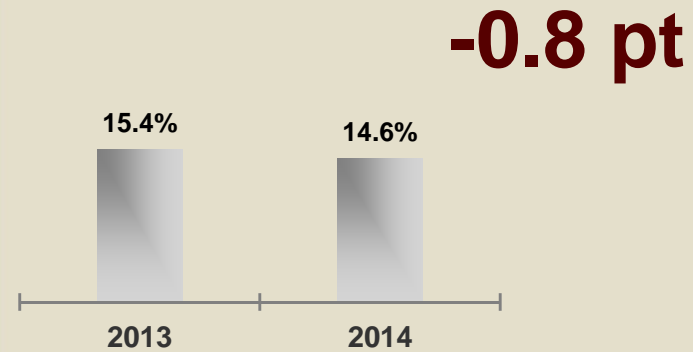
#### Cost of risk



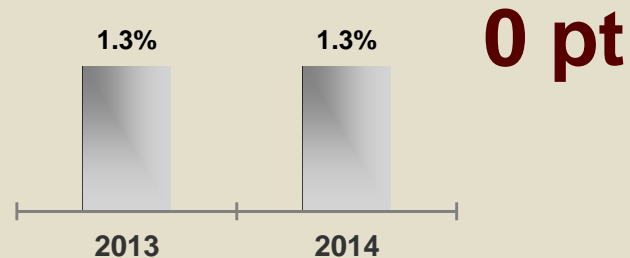
- **Increase of cost of risk to 1.13% (+42 bps)**
- **Non-performing loans ratio up 0.5 pt (6.8% as of December 31, 2014 vs. 6.3% as of December 31, 2013)**
- **Improvement of coverage ratio from 64.0% in 2013 to 68.5% in 2014**

## IFRS consolidated financial statements as of December 31, 2014

### RoE



### RoA



RoE = Net consolidated income/Consolidated shareholders' equity excluding net income

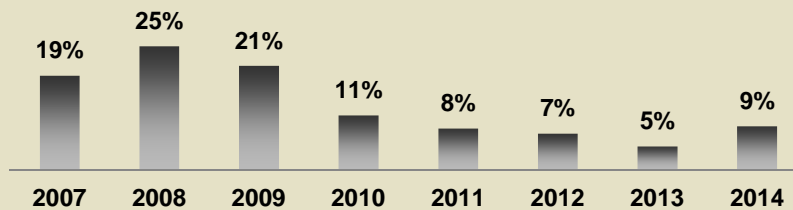
RoA = Net consolidated income/Total balance sheet

**Profitability ratios in line with  
best standards**

- Shareholders' equity up 7% YoY and RoA stable :
  - Shareholders' equity growth (+6.5% YoY) outpaced total assets growth (+4.2% YoY)
  - RoE down **-0.8 point** to **14.6%**
  - RoA stable at **1.3%**

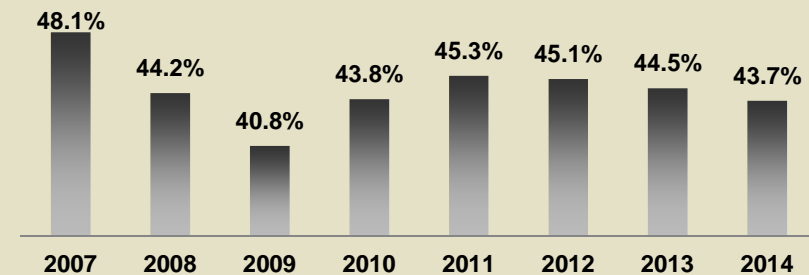
# Superior Operating Performance

## NBI Growth



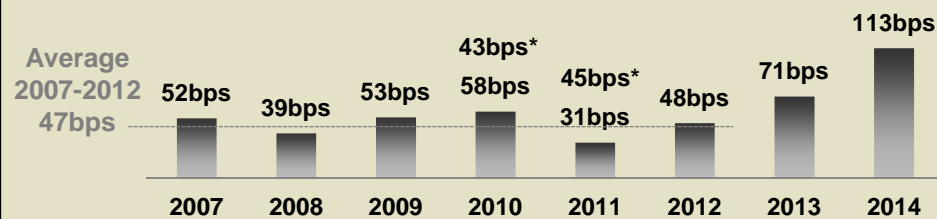
- AWB has managed to sustain a strong NBI growth

## Efficiency Ratios (Cost-Income ratio)



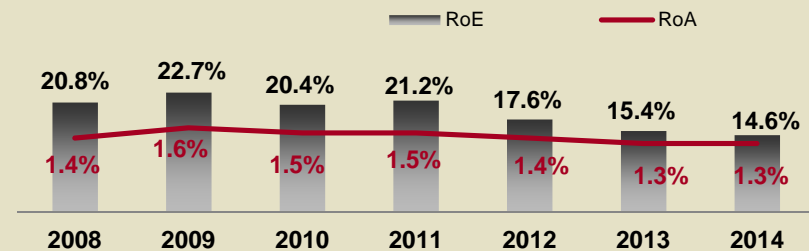
- Improvement of cost-income ratio by 71 bps between 2013 and 2014

## Cost of Risk (in bps)



- In 2014, the cost of risk increased to 113 bps reflecting AWB's conservative provisioning policy (average CoR between 2007 and 2012: 47 bps)

## RoE and RoA



- RoE down 0.8 point to 14.6%
- RoA stable at 1.3%

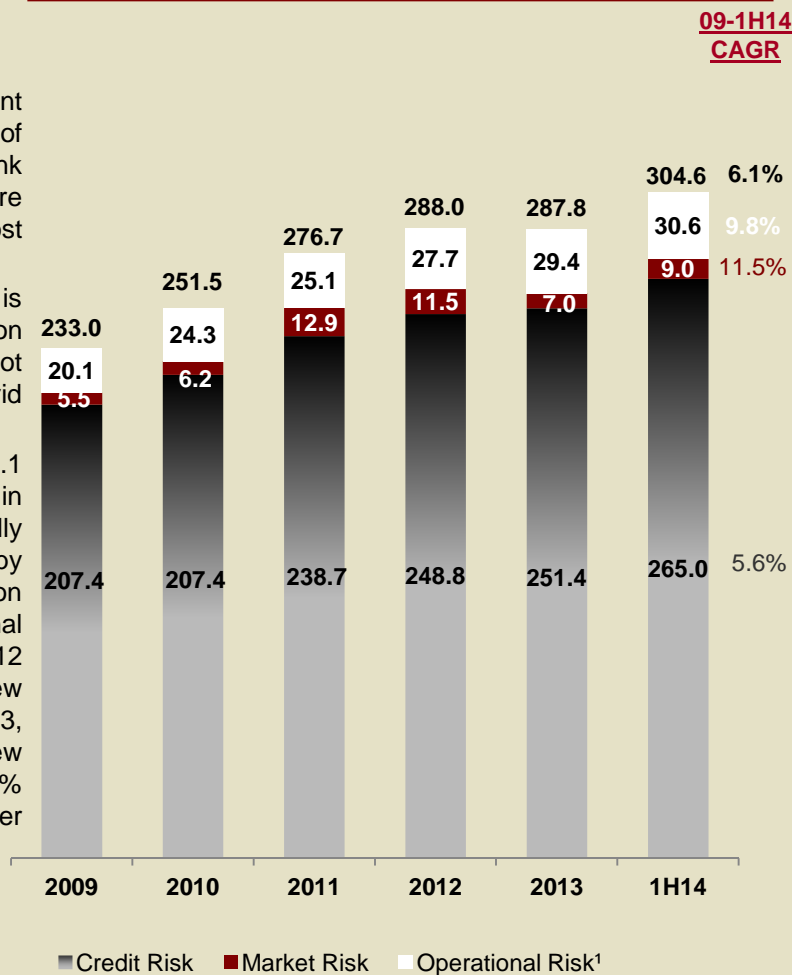
(\* ) Excluding the provisions related to Tunisia and Ivory Coast



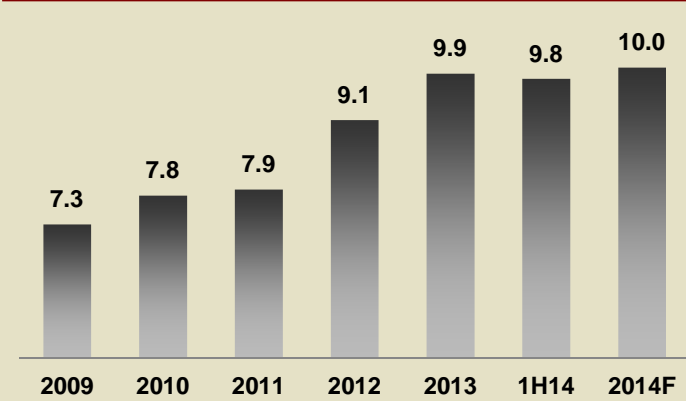
# Conservative Approach to Capital Management

All Data Based on Basel II

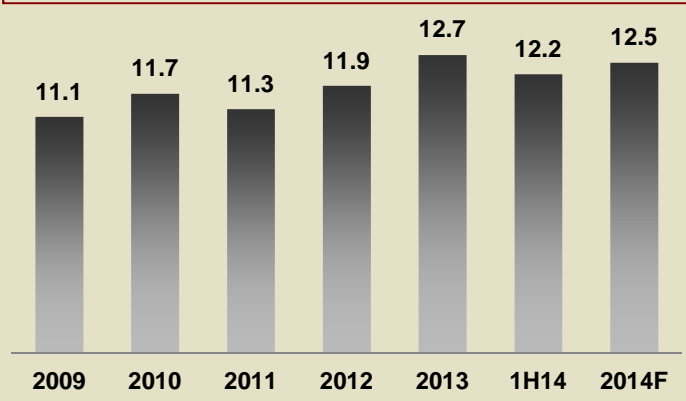
RWA Growth (MAD billion)



Core Tier 1 Ratio (%)



Total Capital Ratio (%)



- AWB is fully compliant with the requirements of its local regulator (Bank Al Maghrib) which are amongst the most stringent worldwide
- AWB Tier 1 capital is composed of common equity and does not contain hybrid instruments
- In addition to a MAD 2.1 billion capital increase in 2012, AWB successfully increased its capital by MAD 685.2 million through optional conversion of 2012 dividends into new shares in 2013, complying with the new regulatory ratios (9% and 12%) under Basel 3<sup>2</sup>.

1) Operational RWA calculated as 15% of the three year average annual NBI as per the Basic Indicator Approach  
 2) From June 2014

# Agenda

Overview of the economic environment

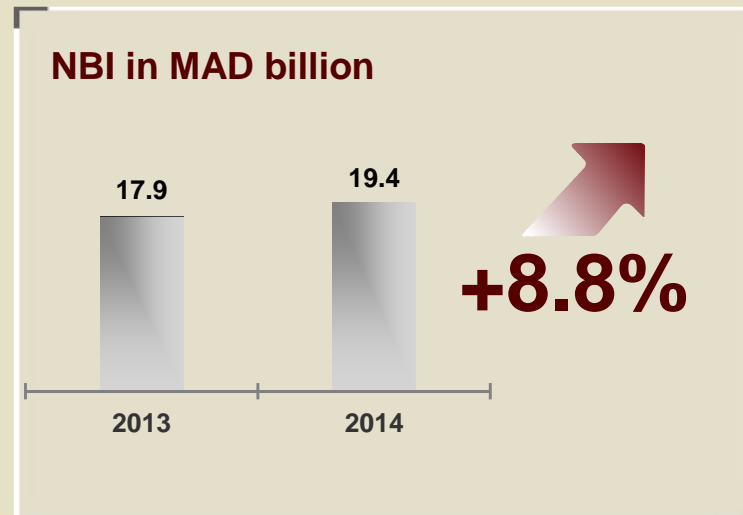
IFRS consolidated financial statements as of December 31, 2014

**Analysis of the main contributors**

Attijariwafa bank share price performance

# IFRS consolidated financial statements as of December 31, 2014

**Consolidated NBI  
growth of +8.8%**



**Strong growth in NBI: +8.8%**

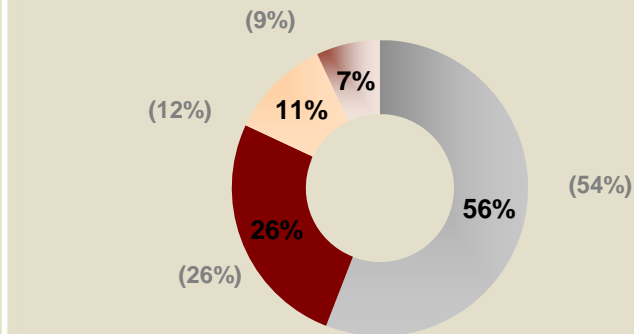
**+4%** on net interest income

**+4%** on net fee income

**+41%** on income from capital market activities: mainly due to the decrease of Sovereign Moroccan yield bonds

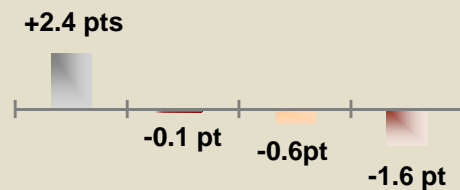
# IFRS consolidated financial statements as of December 31, 2014

## Structure of NBI as of December, 2014



(xx%) Structure December 2013

## Change in the structure of NBI between 2013 and 2014



## Contributions to consolidated NBI by activity as of December 31, 2014

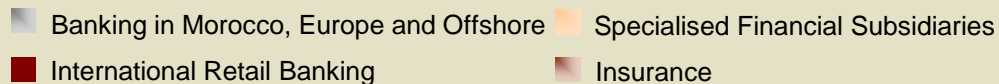
- Change in the NBI structure:

- +2.4 pts for Banking in Morocco, Europe & Offshore

- 0.1 pt for International Retail Banking

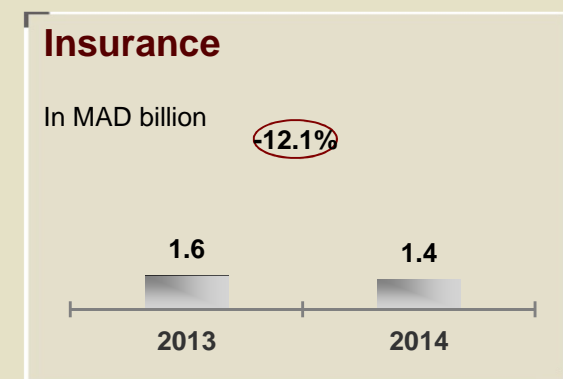
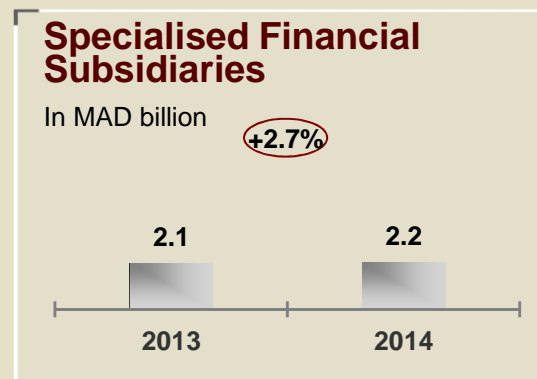
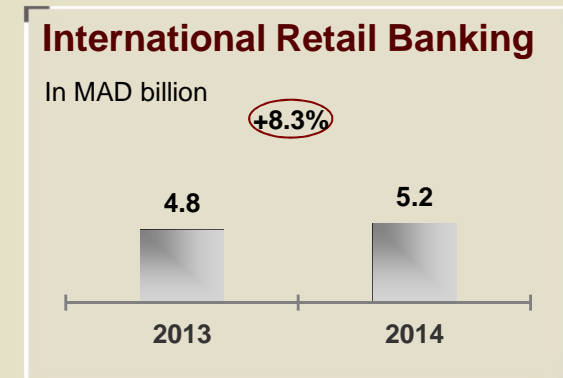
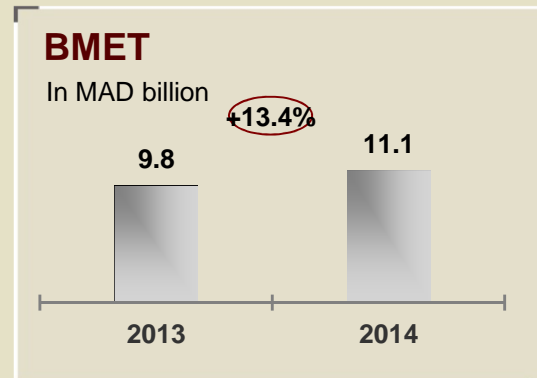
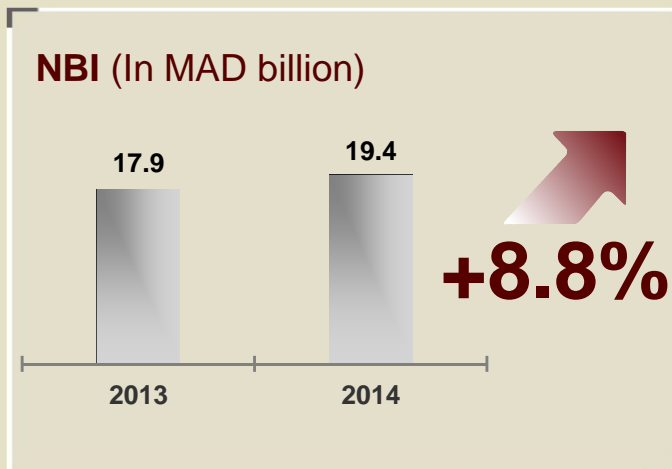
- 0.6 pt for Specialised Financial Subsidiaries

- 1.6 pt for Insurance



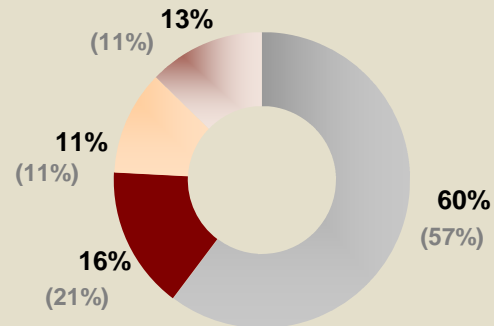
# Growth of NBI by business lines

x% Growth rate



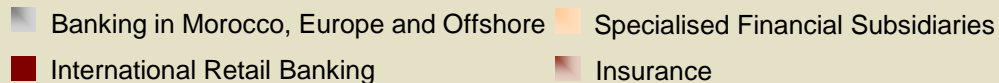
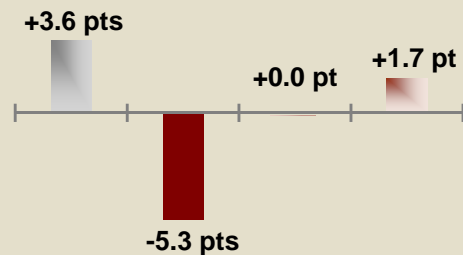
# IFRS consolidated financial statements as of December 31, 2014

## Structure of NIGS as of December, 2014



(xx%) Structure December 2013

## Change in the structure of NIGS between 2013 and 2014



## Contributions to consolidated NIGS by activity as of December 30, 2014

- Change in the NIGS structure:

- +3.6 pts for Banking in Morocco, Europe & Offshore

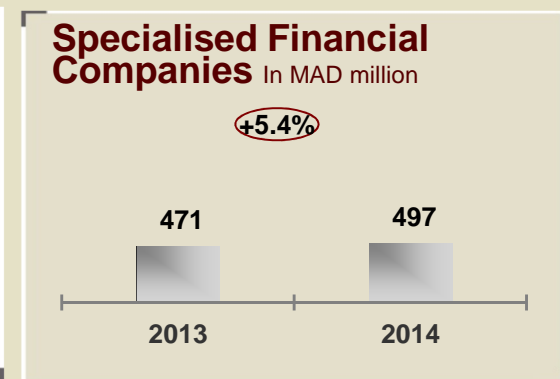
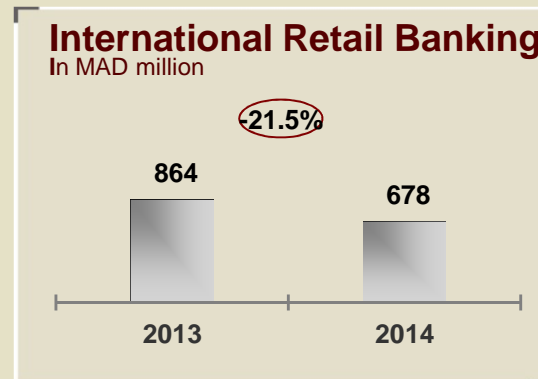
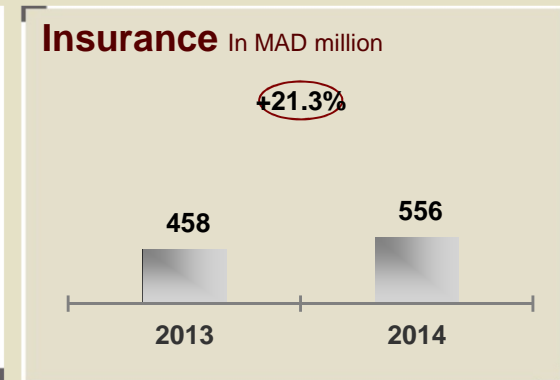
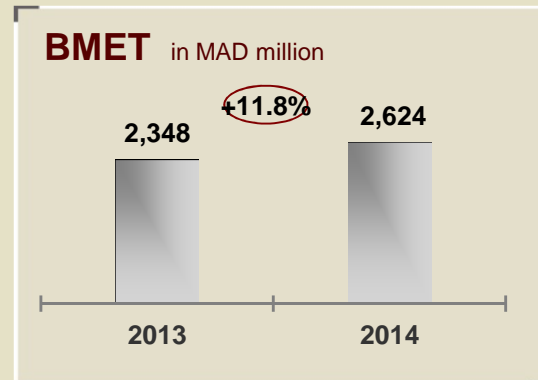
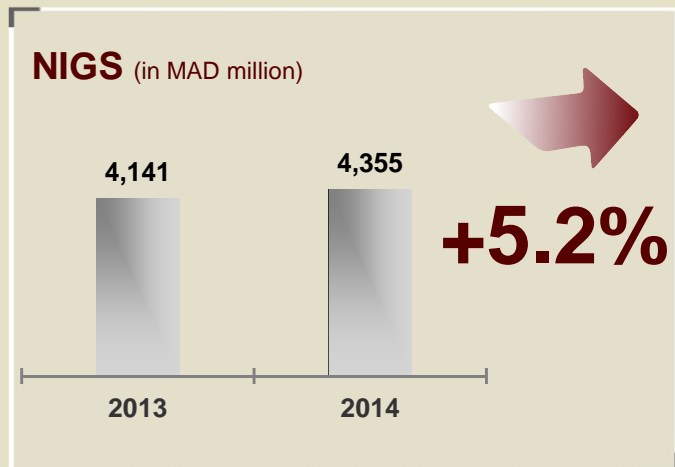
- 5.3 pts for International Retail Banking

- 0 pt for Specialised Financial Companies

- +1.7 pt for Insurance

# Growth of NIGS by business lines

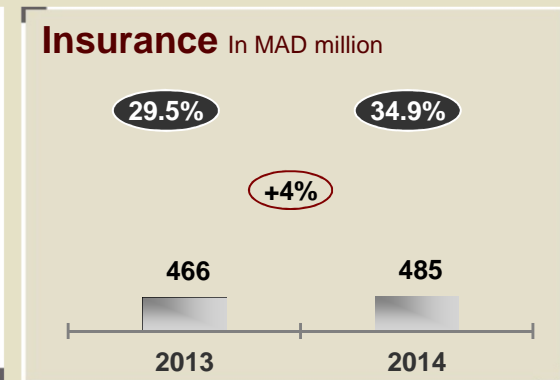
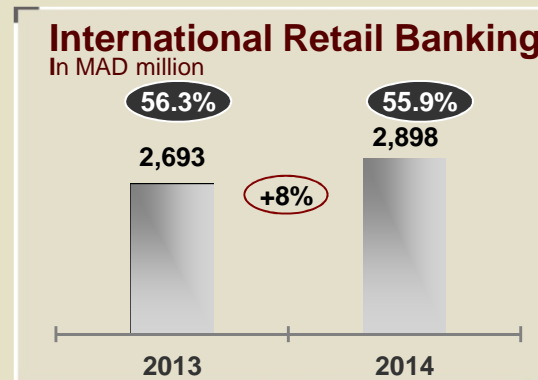
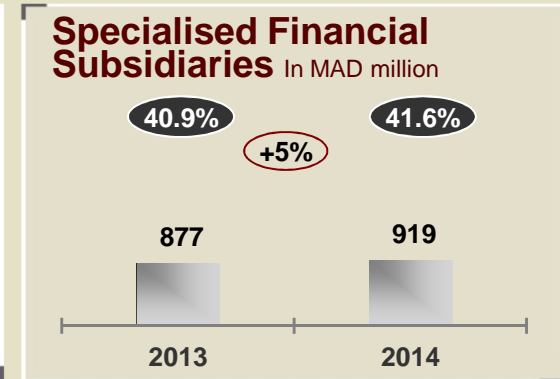
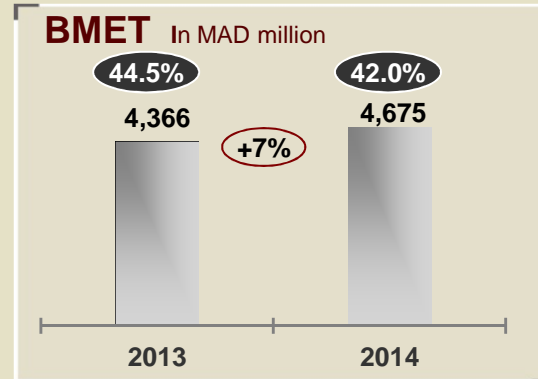
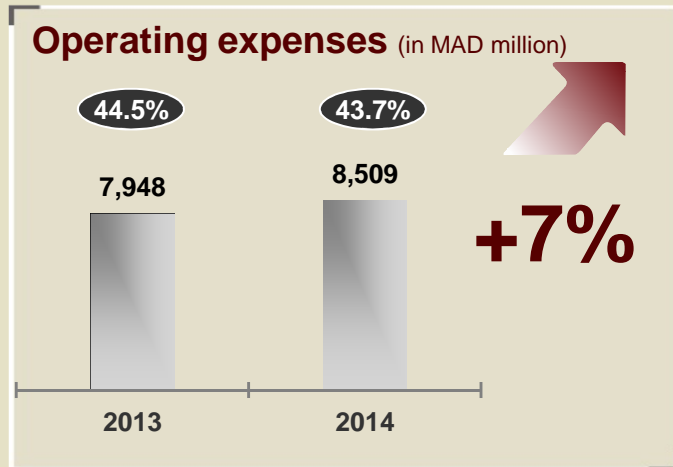
x% Growth rate



# Growth of Operating expenses by business lines

x% Growth rate

X% Cost-income ratio (%)

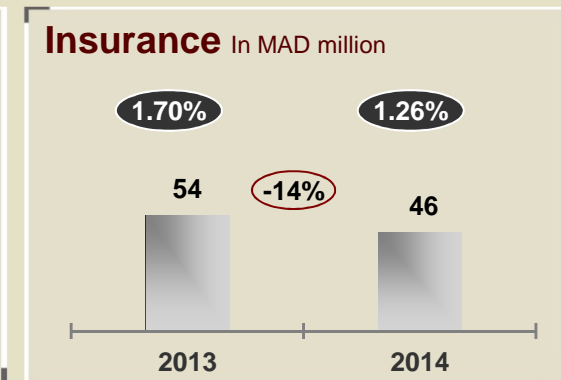
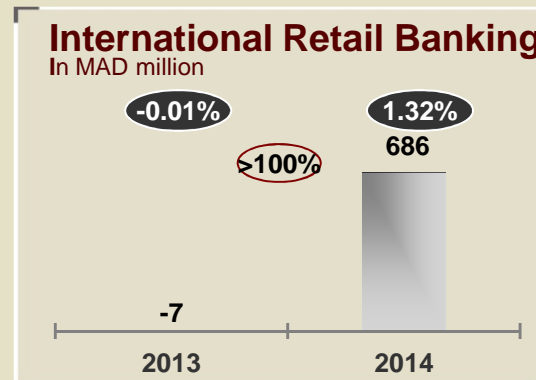
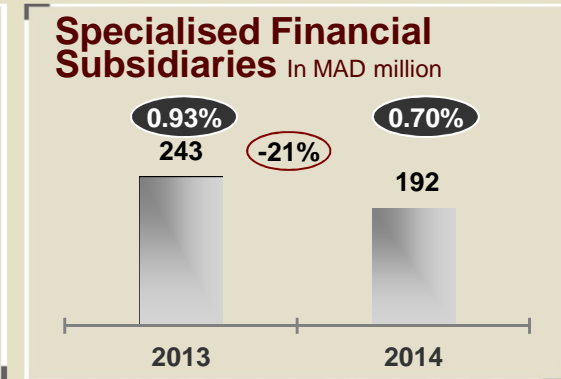
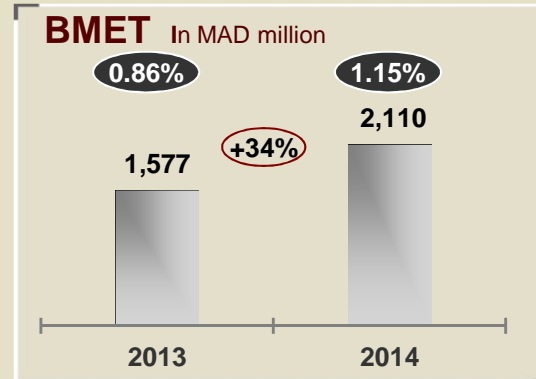
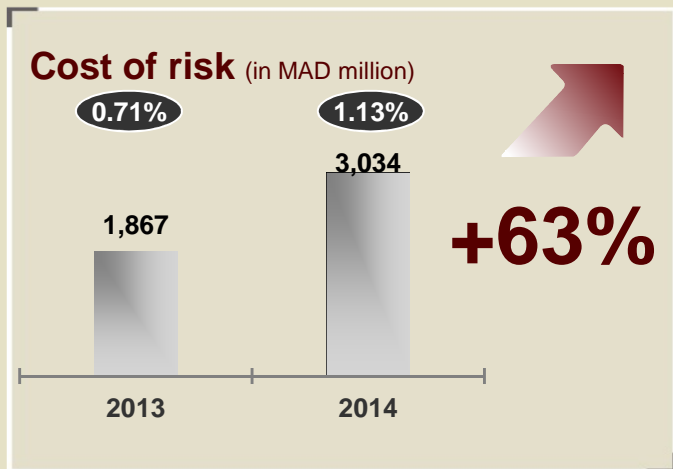




# Growth of Cost of Risk by business lines

**x%** Growth rate

**X%** CoR (%)

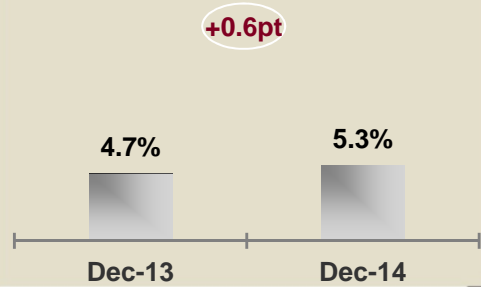


# Growth of NPL ratio and coverage ratio by business lines

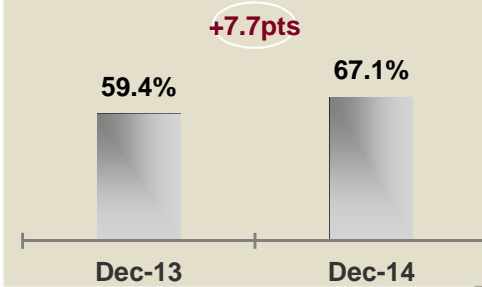
Xpt +/-

## BMET

### NPL ratio

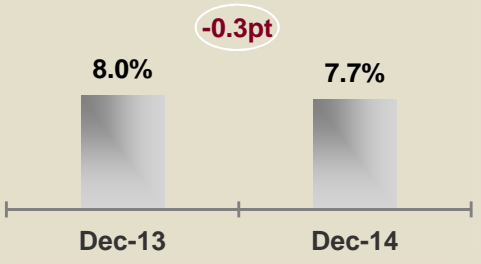


### Coverage ratio

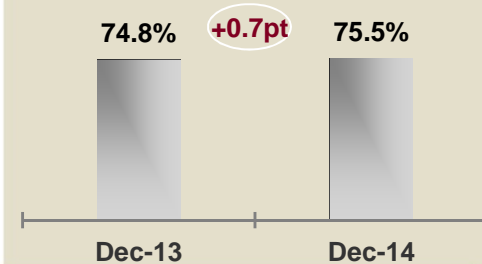


## Specialised Financial Subsidiaries

### NPL ratio

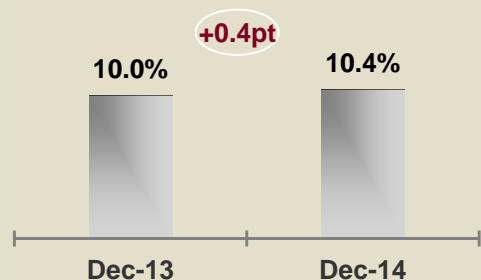


### Coverage ratio

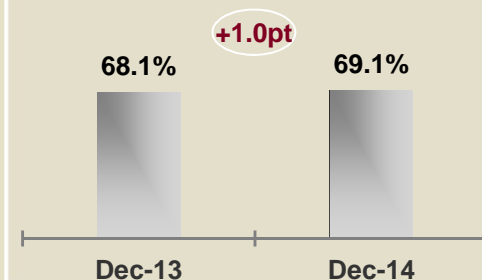


## International Retail Banking

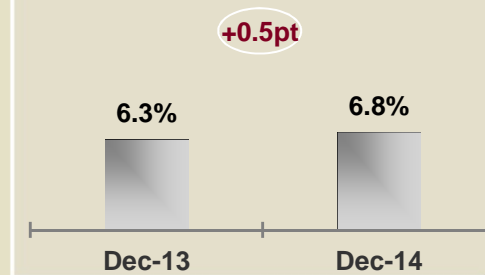
### NPL ratio



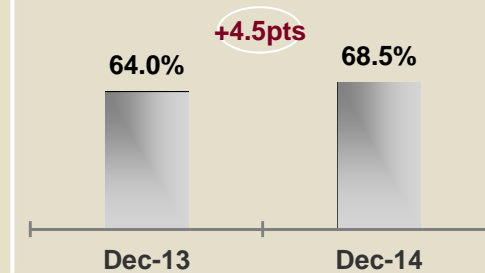
### Coverage ratio



### NPL ratio



### Coverage ratio



## Main contributors to net banking income in 2014

*in MAD million*

Subsidiaries	Contribution 2014	Contribution weight	Growth Rate
Attijariwafa bank	10,440	52.4%	14.4%
Attijari bank Tunisie	1,403	7.0%	5.0%
Wafa Assurance	1,388	7,0%	-12.1%
Wafasalaf	1,022	5,1%	-1.1%
CBAO (Senegal)	925	4,6%	3.9%
SIB (Ivory Coast)	667	3,3%	8.7%
SCB (Cameroon)	659	3.3%	13.8%
UGB (Gabon)	540	2.7%	9.2%
<b>Total</b>	<b>17,044</b>	<b>85.6%</b>	<b>8.9%</b>
<b>Total net banking income before intra-group netting</b>	<b>19,916</b>		
<b>Total net banking income</b>	<b>19,450</b>		

## Main contributors to net income group share in 2014

in MAD million

Subsidiaries	Contribution 2014	Contribution weight	Growth Rate
Attijariwafa bank	2,617	60.1%	15.2%
Wafa Assurance	556	12.8%	21.4%
Attijari bank Tunisie	236	5.4%	-18.8%
Wafasalaf	176	4.0%	10.2%
CDC (Congo)	122	2.8%	14.0%
Wafacash	108	2,5%	23,3%
SCB (Cameroon)	90	2.1%	10.1%
UGB (Gabon)	87	2.0%	12.5%
SIB (Ivory-Coast)	84	1.9%	-14.2%
Wafa Immobilier	84	1.9%	4.3%
Wafabail	80	1.8%	-20.4%
CDS (Senegal)	40	0.9%	3.0%
<b>Total</b>	<b>4,280</b>	<b>98.3%</b>	<b>11.1%</b>
<b>Total net income group share</b>	<b>4,355</b>		

# Agenda

Overview of the economic environment

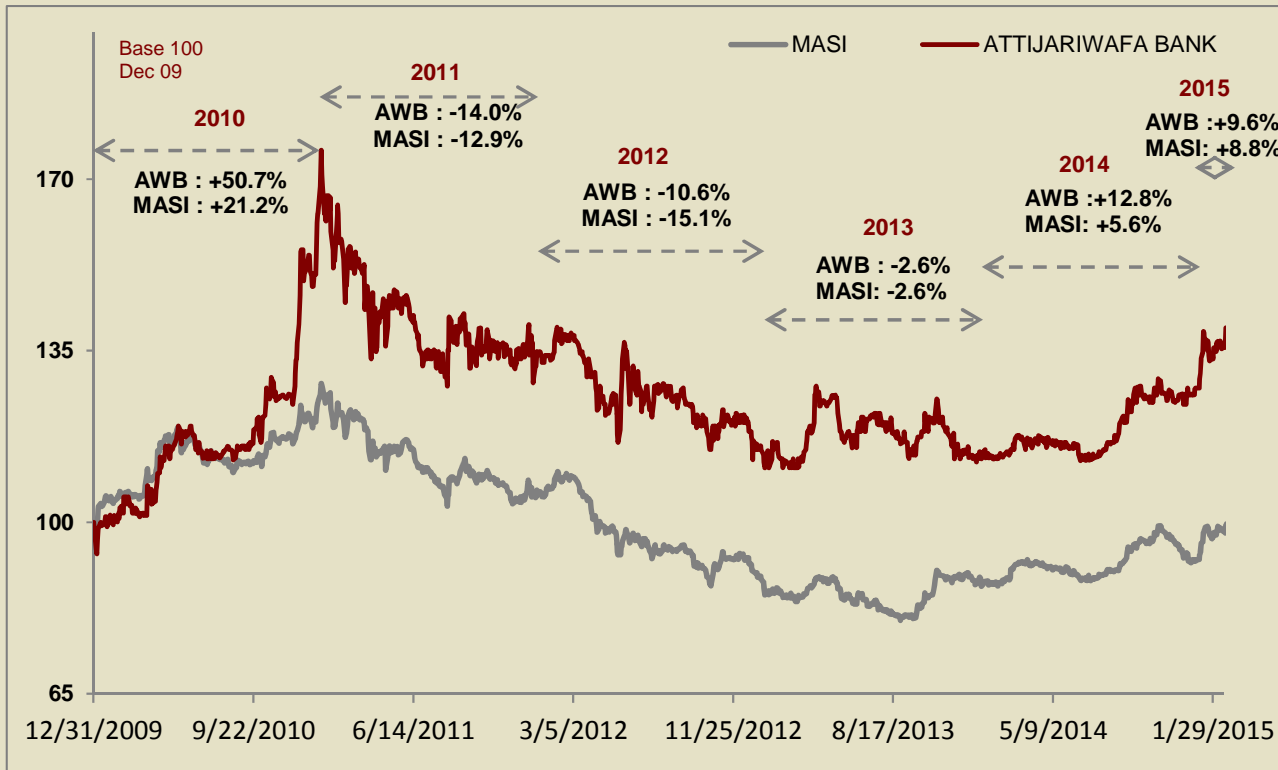
IFRS consolidated financial statements as of December 31, 2014

Analysis of the main contributors

**Attijariwafa bank share price performance**

# Attijariwafa bank share price performance

Attijariwafa bank vs MASI from 12-31-09 to 02-26-15



- Share price as of 31 December 2014: **MAD 344.0**
- Share price as of 26 February 2015: **MAD 377**
- Largest market capitalisation in the banking sector and the 2<sup>nd</sup> largest in Morocco: **MAD 75.3 billion** as of 10 February 2015
- Attijariwafa bank shares up 12.8% in 2014 versus 9.5% for the banking sector and 5.6% for the **MASI**

## Attijariwafa bank market indicators

Attijariwafa bank	12/31/2012	12/31/2013	12/31/2014
Share price	313	305	344
Year High	377	345	349
Year Low	304	300	303.3
P/B (*)	2.04x	1.87x	1.97x
P/E (*)	14.00x	14.99x	16.08x
DY	2.88%	3.11%	2.91%
Number of shares	201,243,086	203,527,226	203,527,226
Market capitalisation(**)	62,989	62,076	70,013

(\*\*) in MAD million

- Attijariwafa bank trades at a favorable P/E ratio compared to Moroccan peers :
  - P/E as of 31 December 2014 of 16.08x versus an average of 19.62x for the sector

(\*) The P/E and P/B multiples are calculated based on net income group share (annualized) and shareholders' equity

P/E = Share price/EPS for the current year; P/B = Share price/Consolidated shareholders' equity per share; DY = Dividend/Share price

# Back up



# Focus on Basel 3 main impacts in Morocco

## Capital Adequacy

Regulatory capital framework		Minimum requirements in Morocco (Basel 3)	
CET1	Common shares issued by the bank	5,5%	8%
	Retained earning and accumulated other comprehensive incomes		
Capital conservation buffer	Common equity (common shares , retained earnings)	2,5%	9%
	2,5% of risk weighted assets		
Additional Tier1 (AT1)	Instrument ranked lower than CET1	1,0%	12%
	Instrument with principal loss absorption mechanism (conversion to common shares at a pre-specified trigger point or a write-down mechanism which allocates losses to the instrument )		
Tier2 capital	Subordinated debts (minimum original maturity of at least 5 years)	3,0%	

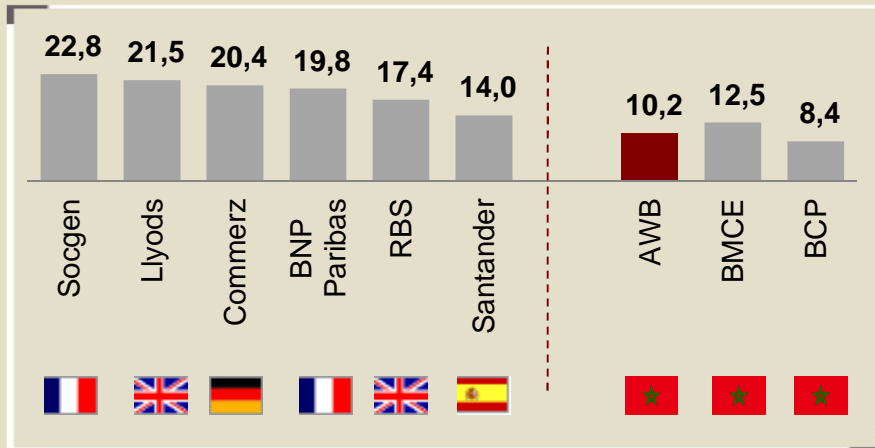
### Main impacts on Attijariwafa bank

- 1 **Capital requirements**
  - Minimum of 8% of CET1 instead of 9% in Basel 2
- 2 **Criteria for classification as CET1**
  - Non eligibility of instruments directly or indirectly funded by the bank (the issuer)
- 3 **Holding in financial institutions**
  - Deduction of 100% of the aggregated amount of holdings in financial institutions<sup>1</sup> from CET1 vs. 50% from T1 and 50% from T2 in Basel 2
- 5 **Minority interests**
  - Exclusion of the amount of the surplus CET1 attributable to minority shareholders in each banking subsidiary

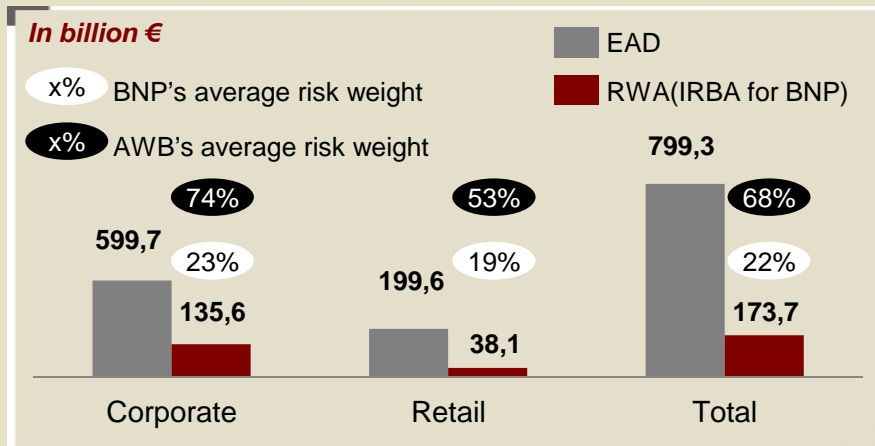
(1) Holdings above 10% of common shares of the subsidiary

# Focus on leverage ratios and credit risk mitigation

## AWB leverage<sup>1</sup> ratio vs. international benchmark



## AWB average risk weight vs. BNP Paribas

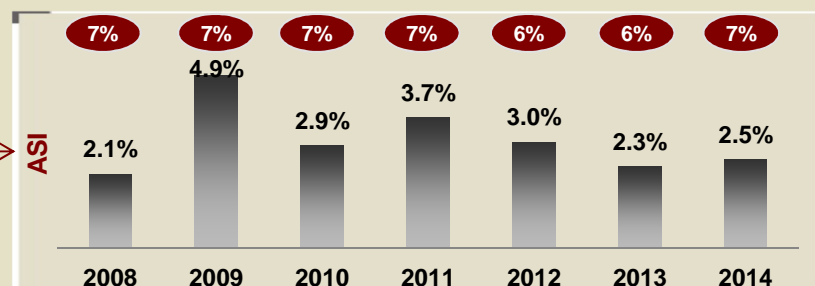
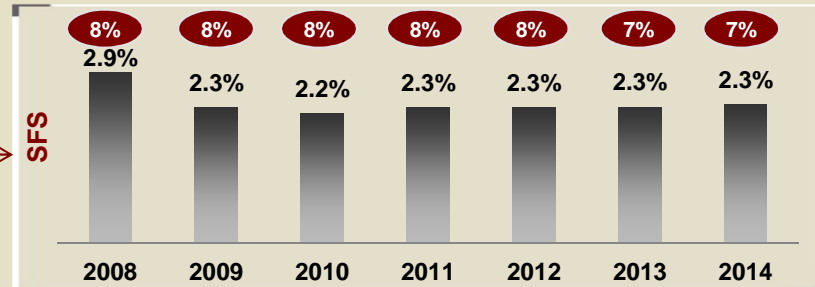
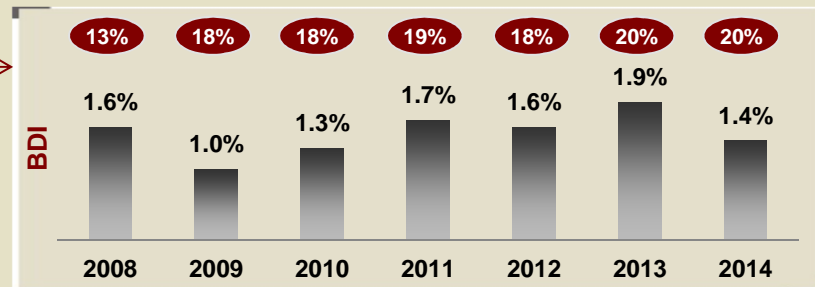
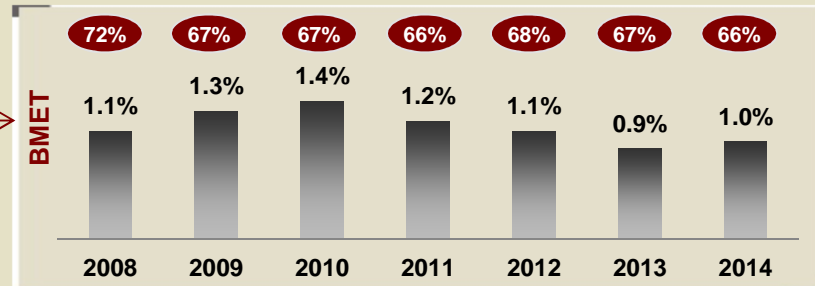
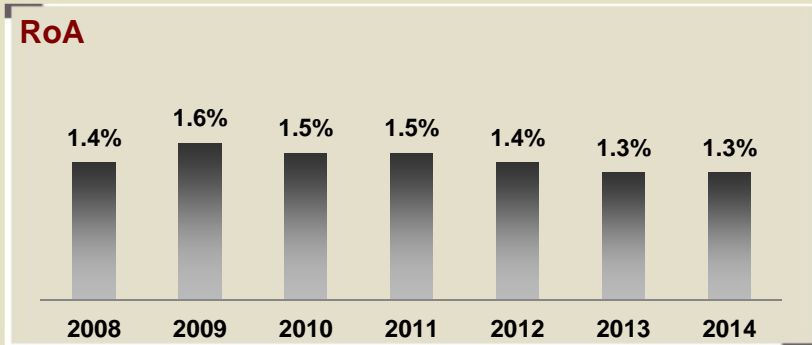


- **AWB Tier 1 capital is free of hybrid instruments**
- **AWB's leverage ratio is much lower than international benchmark**
  - **AWB's risk weighted assets** under the standardized approach is a **conservative risk measure** compared to the IRBA approach
  - A **narrow range** of eligible **CRM** guarantees and collaterals under the **standardized approach**
- Ongoing evolutions
  - **Optimization of capital requirement** in case of AT1 issuance in compliance with Moroccan regulatory framework
  - **Implementation of the advanced approach** (IRBF for corporate)
  - **Increasing utilization of CRM<sup>2</sup>** in line with the development of financial markets in Morocco

(1) Total assets/Equity (on a consolidated basis) ; (2) Credit Risk Mitigation

# RoA by business line between 2007 and 2014

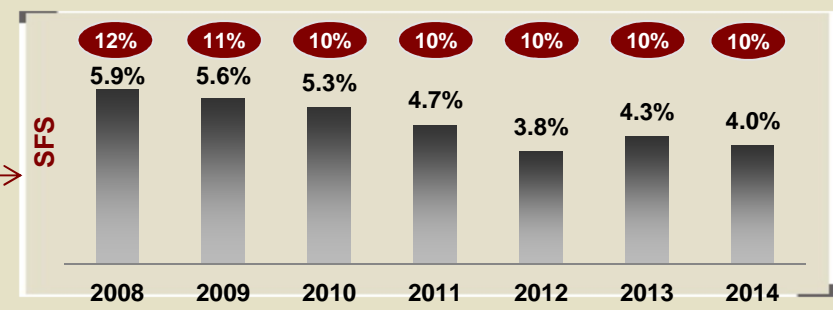
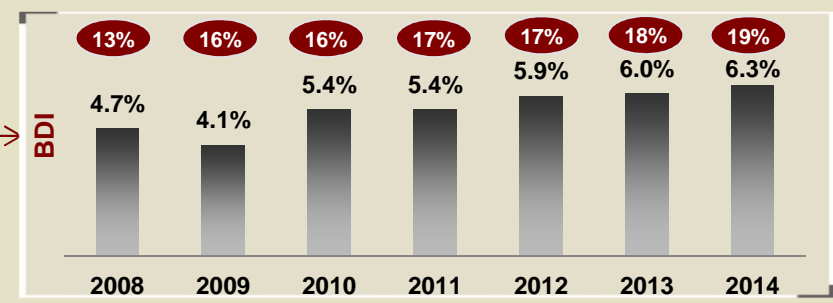
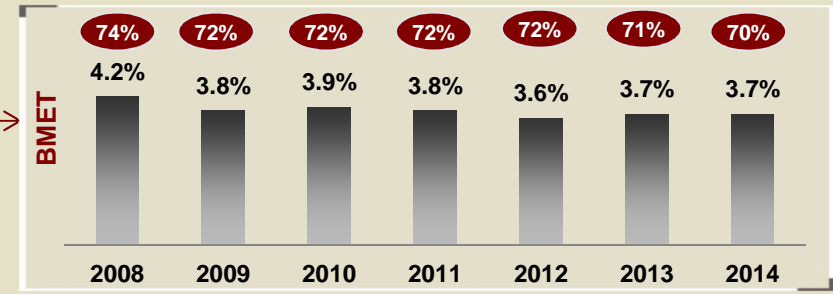
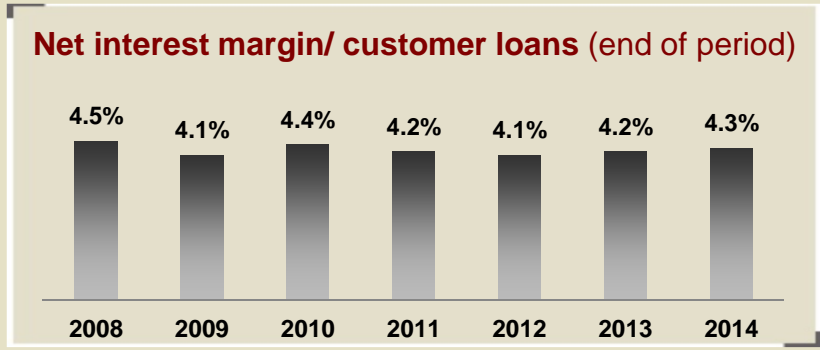
xx% Contribution to total assets (end of period)



Note:  
 BMET: Banking in Morocco, Europe and Offshore ; BDI: International Retail Banking  
 SFS: Specialised Financial Subsidiaries ; ASI: Insurance

# Net interest margin by business line between 2007 and 2014

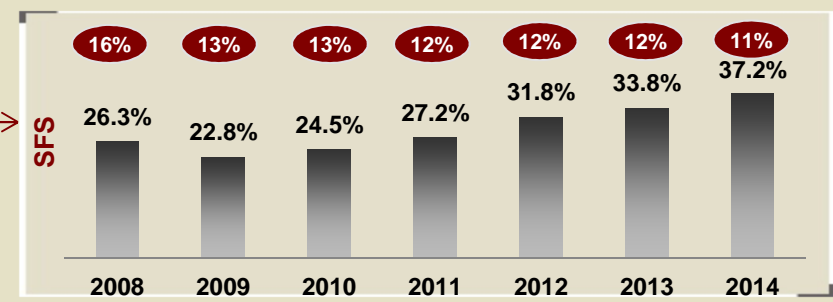
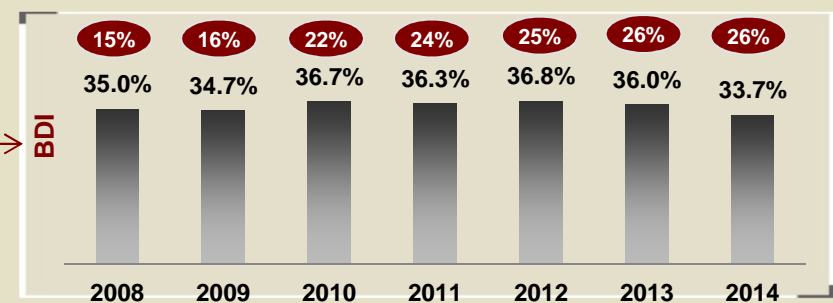
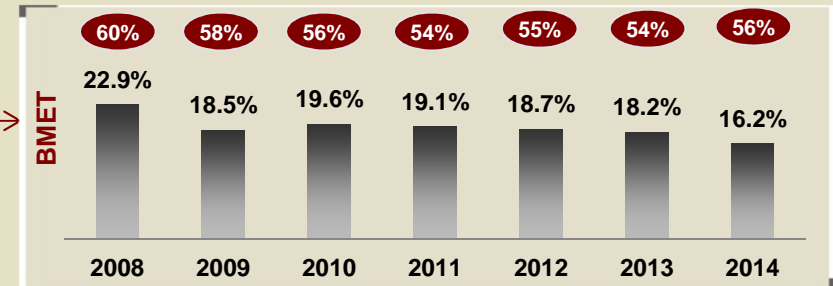
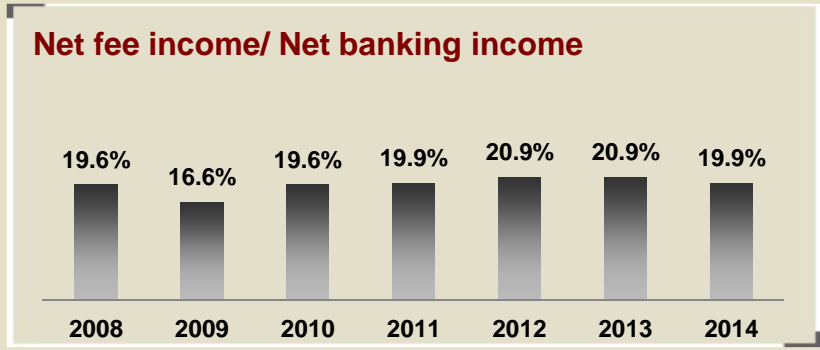
xx% Contribution to customer loans (end of period)



Note:  
 BMET: Banking in Morocco, Europe and Offshore ; BDI: International Retail Banking  
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# Net fee income by business line between 2007 and 2014

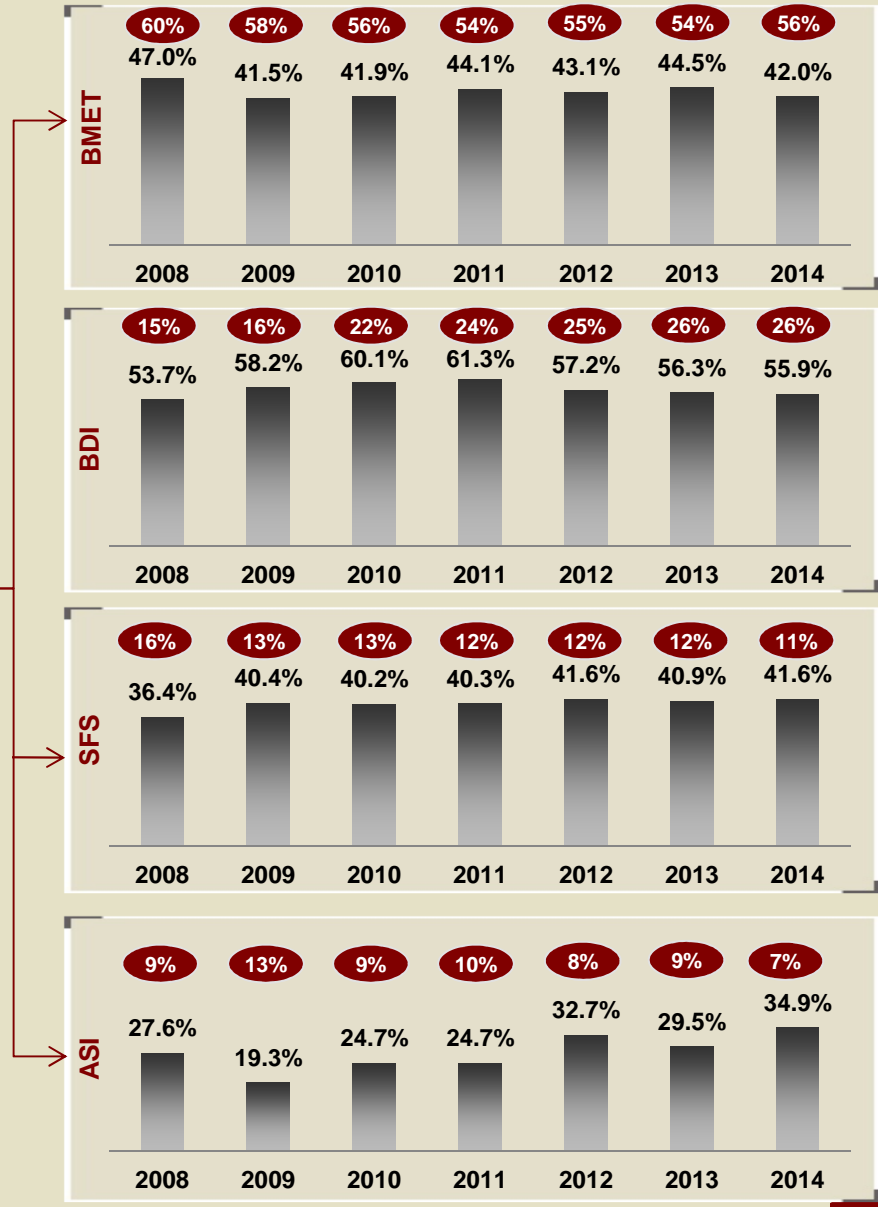
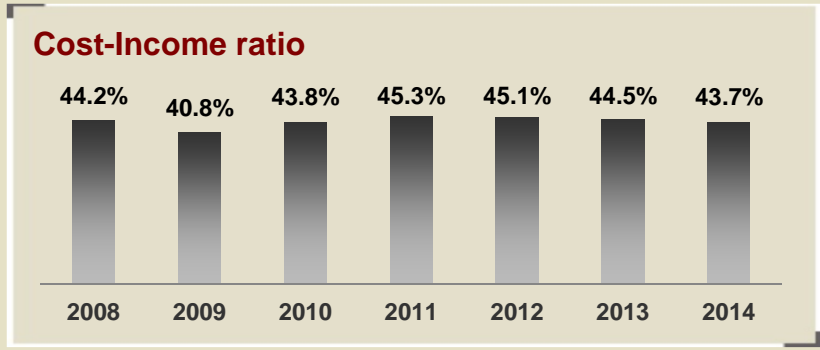
xx% Contribution to net banking income



Note:  
 BMET: Banking in Morocco, Europe and Offshore ; BDI: International Retail Banking  
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# Cost-Income ratio by business line between 2007 and 2014

xx% Contribution to net banking income

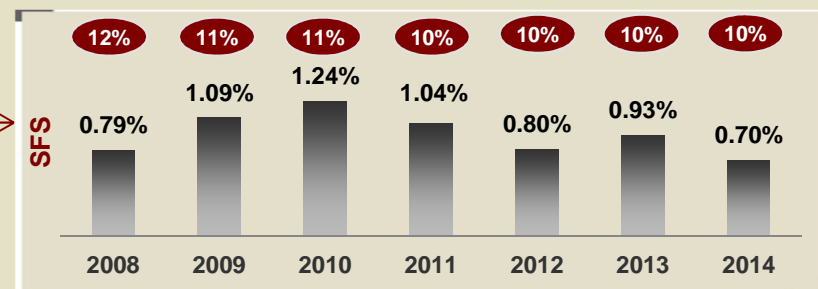
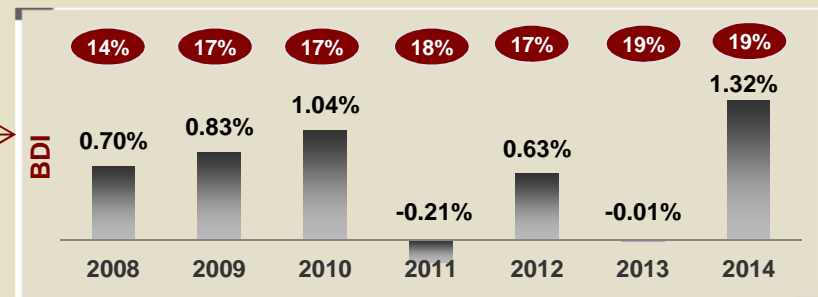
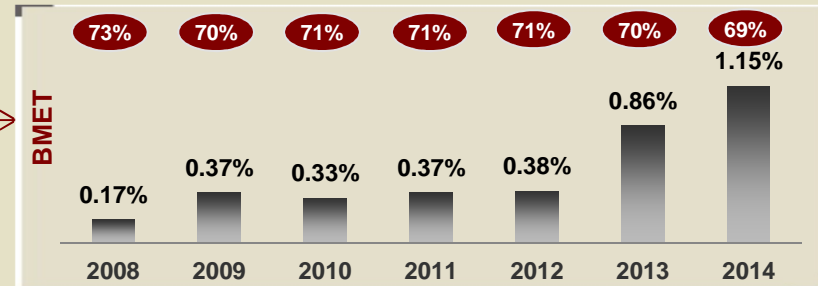
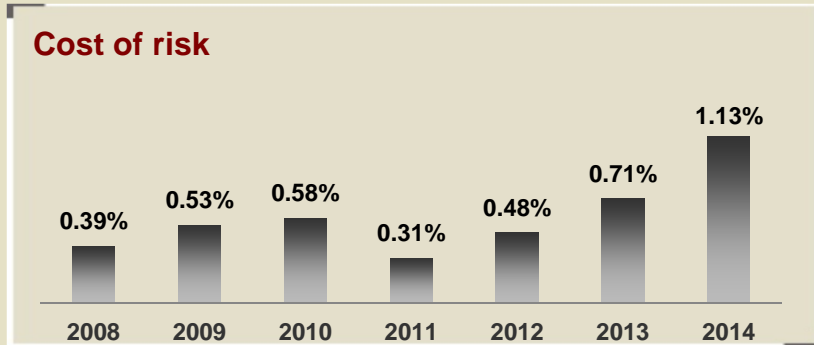


Note:  
 BMET: Banking in Morocco, Europe and Offshore ; BDI: International Retail Banking  
 SFS: Specialised Financial Subsidiaries ; ASI: Insurance

# Cost of risk by business line between 2007 and 2014

xx%

Contribution to gross customer loans (end of period)



Note:  
 BMET: Banking in Morocco, Europe and Offshore ; BDI: International Retail Banking  
 SFS: Specialised Financial Subsidiaries ; ASI: Insurance